

EUROPEAN UNION



Belgian Implementation Day

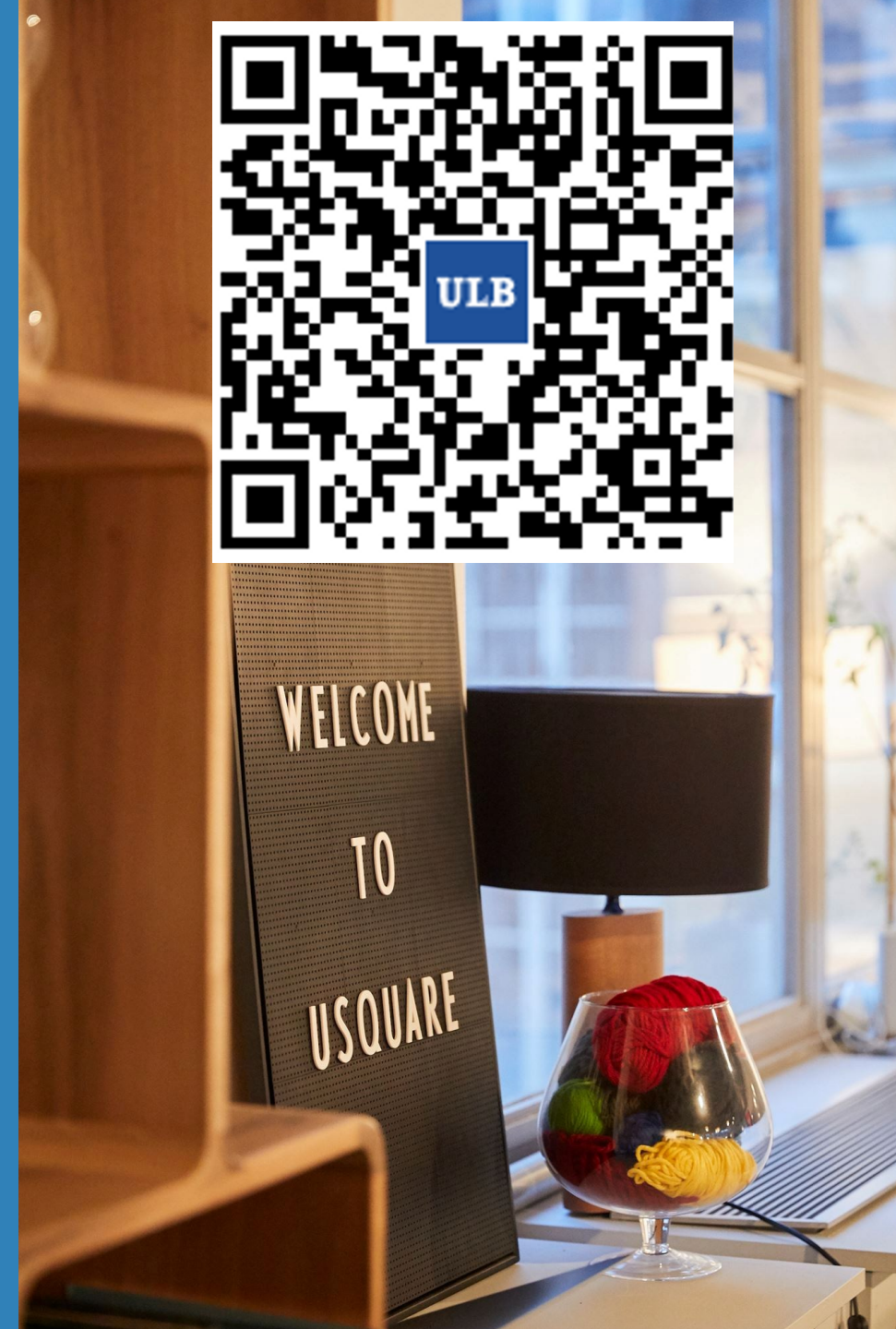


BE NCP services
Wednesday June 10th 2026

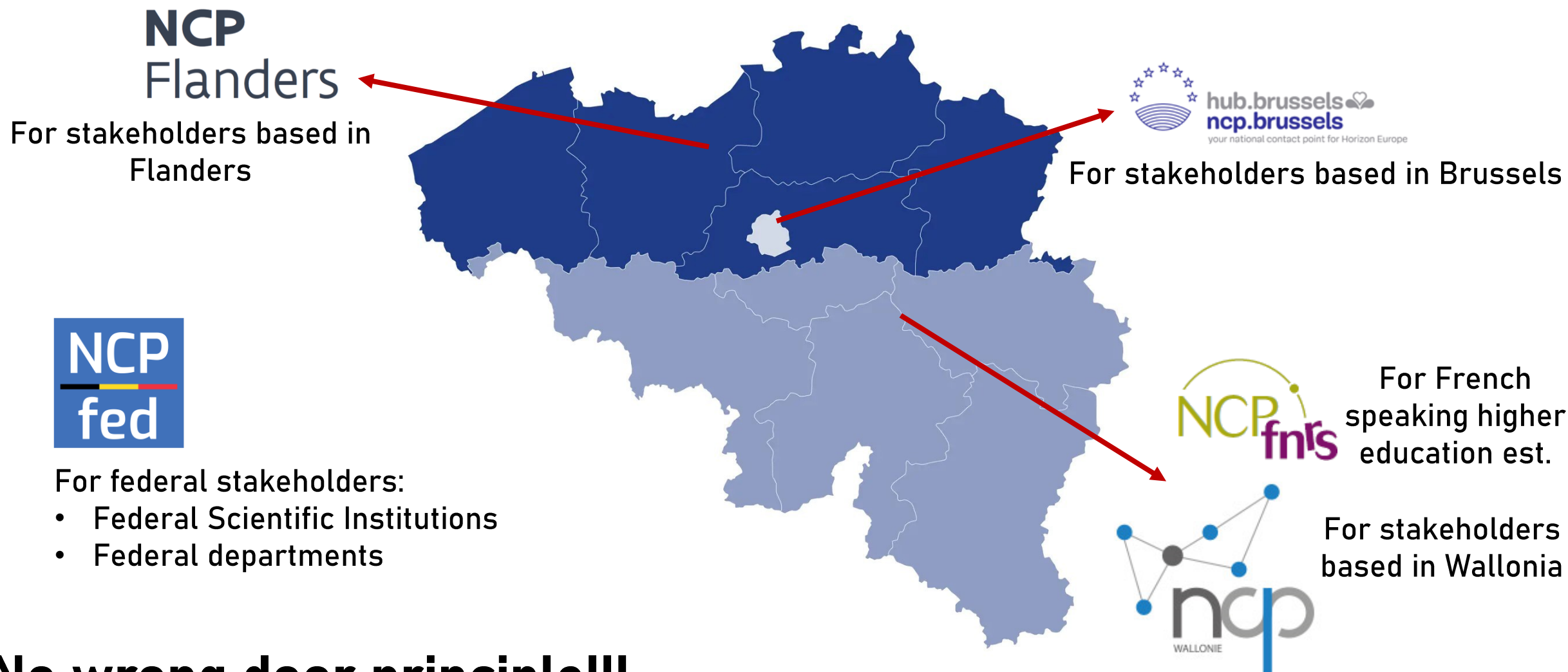


Practicalities

- U-Square
- Please try to keep your glass/cup
- Wi-Fi network: **ULB On Demand**
Password: **&v+3AkfC**



Your organisers: BE National Contact Points



No wrong door principle!!!

Today's aim

Goals

- Guidance on your
 - Proposals
 - Projects
 - Reporting
 - Audits
- Future (market) opportunities
- Ask you questions

Non-goals

- FP10
- Background EU policy or technique specific

Agenda

- Opening address – Belgian NCPs
- Simplification in Horizon Europe
- How to manage your grant

(12h15-13h30 Lunch break)

- Ex post controls
- Bringing your research results to market
- Funding & Tenders Portal
- Bilateral meetings with the speakers and/or NCP

Who are you?



Opening Mentimeter

- WIFI access:



- Mentimeter code:

Agenda

- Opening address – Belgian NCPs
- **Simplification in Horizon Europe**
- How to manage your grant

(12h15-13h30 Lunch break)

- Ex post controls
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Simplification in Horizon Europe

Ulrich Genschel

Simplification in Horizon Europe

Tour de capitales

Ulrich Genschel

European Commission, DG RTD

Common Implementation Centre

Brussels, 10 June 2026

Simplification in Horizon Europe

- Simplification is a **key principle** for this Commission's mandate
- We are reviewing processes to simplify final years of Horizon Europe and **piloting new approaches** for the next MFF, aiming for
- Shorter **proposals**
- Faster **selection process**; exploring novel approaches like partial randomisation and distributed peer review
- Fewer **reporting requirements** (e.g. on policy and impact indicators)
- Client-centric approach to make EU funding more accessible and user-friendly, including '**EU Funding & Me**' mobile application



Novelties in WP 2026-2027

- Streamlined work programme, simpler and more accessible, with a **33% reduction in length**, fewer and more concise topics
- New part "Horizontal Activities" groups horizontal calls
- €50 million for "**Choose Europe for Science**" to improve long-term fellowships and postdoctoral career stability
- Encourages **international cooperation**, but also imposes restrictions on participation in certain topics, including those related to 5G, 6G, and communication network equipment
- Simplified proposal forms, with standard **page limits reduced by 5 pages**





Updated criterion RIA, IA, CSA, COFUND

Criterion 2, Impact, has been updated for RIA, IA, CSA and COFUND type of actions. The "**likely scale and significance of the contributions from the project**" is no longer part of the evaluation of impact.

The updated impact criterium reads:

- Credibility of the pathways to achieve the expected outcomes and impacts specified in the work programme.
- Suitability and quality of the measures to maximise expected outcomes and impacts, as set out in the dissemination and exploitation plan, including communication activities.

Excellence and implementation criteria are unchanged.





Updates Application form part B - Impact

Where applicable, and excluding ERC, EIC and MSCA actions:

Impact criterion Section 2.1

- No longer need to explain the **general** scientific, economic and societal expected **impacts** as they are already taken into account in the topic expected impact.
- The “**Project’s pathways towards impact**” subsection was simplified and the subpoint b) asking a detailed indication of the scale and significance of project contributions was removed from the template. We now ask only to “Provide quantified estimates when possible and relevant”



Updates Application form part B - Implementation

Where applicable, and excluding ERC and MSCA actions:

Implementation criterion

- **Table 3.1h** “Purchase costs” has been simplified and it now only covers equipment costs.
- **Tables 3.1i** “Other costs categories”, and **table 3.1j** “In kind contributions” have been removed.

⇒ *For actual costs grants, these tables will be required during GAP as part of the Description of Action of retained for funding proposals.*

⇒ *For lump sums, only table 3.1j is required in the grant agreement.*





Reduction in page limits

Following the simplification of sections 2 and 3, page limits for application form part B are reduced by 5 pages. The new standard page limits are

- 40 pages for actual costs RIA and IA
- 45 pages for lump sum RIA and IA
- 25 pages for actual costs CSA
- 28 pages for lump sum CSA
- 65 pages for HORIZON-COFUND
- 40 pages for PCP
- 40 pages for PPI

Specific calls might use different page limits when specifically mentioned in the work programme and call documents.

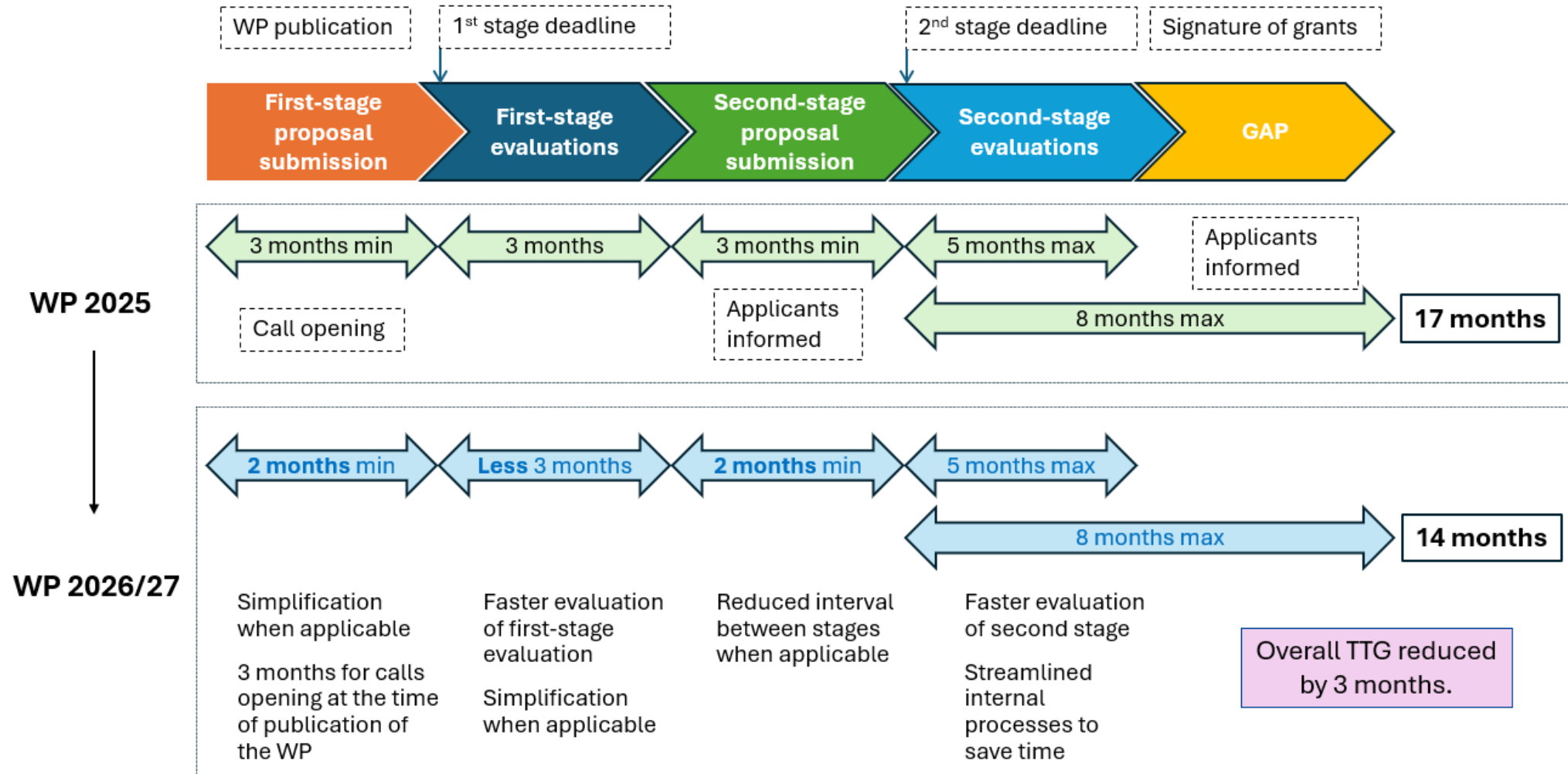
!! These changes apply only to calls from Work Programme 2026-2027.

Calls from Work Programme 2025 and launched in 2026 will use the 2025 templates and page limits.





Reduction of overall TTG in two-stage calls



AI in proposals submission and evaluation of Horizon Europe

Use of generative AI for preparation of proposals

- Applicants **may use** generative AI tools when preparing proposals
- Disclaimer included in the proposal application forms ([Part B](#)) where applicants are reminded:
 - to exercise **caution** and **careful consideration** while using generative AI tools;
 - **to review and validate** thoroughly any AI-generated content to ensure its appropriateness and accuracy, as well as its **compliance** with intellectual property regulations;
 - that they **remain fully responsible** for the content of the proposal;
 - to be **transparent** in disclosing which AI tools were used and how they were utilised.
- The use of generative AI tools in drafting proposals cannot be considered by expert evaluators as a reason to penalise a proposal.



Use of generative AI for evaluation of proposals

- **Any use** of gen AI tools by the expert evaluators **remains their own responsibility**
- The Code of Conduct ([link](#)) has been updated to clarify boundary conditions for AI use, it states that:
 - “AI tools may be used only for strictly **ancillary purposes**, under their full responsibility, and that any such use **must be documented** and made available to the contracting authority upon request”
 - Evaluators are responsible for keeping the **confidentiality** of the proposal information and ensuring its adequate protection and for adopting appropriate measures to ensure the protection of **personal data**.
- The **HE Standard briefing slides for experts** ([link](#)) are continuously updated to inform evaluators on this evolving topic. They are informed of:
 - the risk of breaching confidentiality obligations, which may be subject to the measures outlined in their contract.
 - they should avoid over-reliance on AI tools and acknowledge its potential limitations (hallucinations and biases).



Resources

Implementing the Novelties

- **Horizon Implementation Day**: video recording of a dedicated session on the 2026-2027 novelties
- **General Annexes**: comprehensive legal and technical details for the new HE Work Programme
- **Standard briefing slides for HE experts** : up to date information on the evaluation process



Lump sums – why?

Simpler and fewer errors

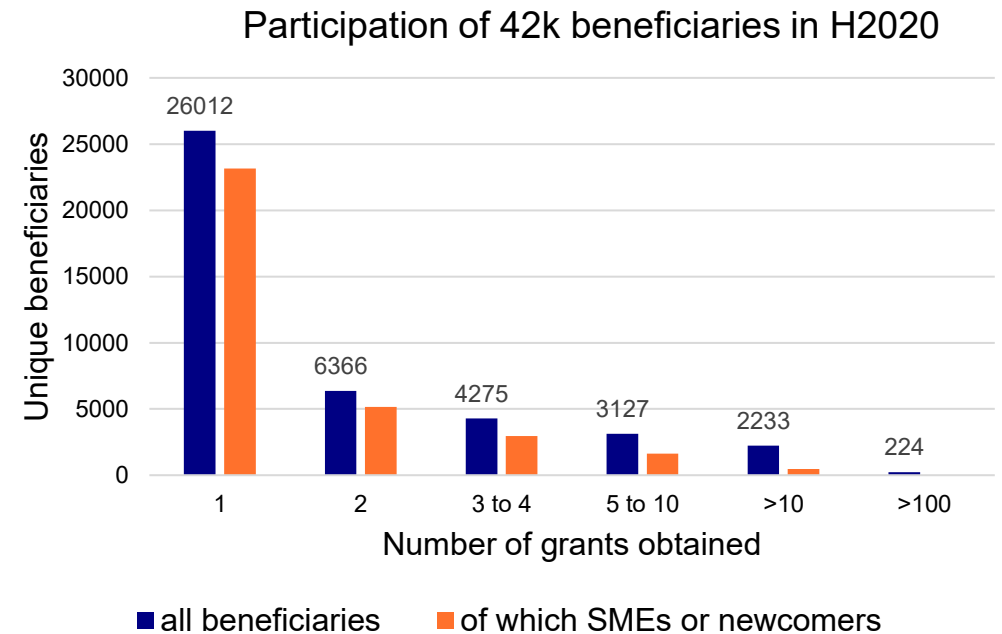
- No actual costs, no financial reporting
- Major source of complexity and errors removed

Easier access

- Lump sums require no previous experience
- Actual costs remain difficult and error-prone, especially for newcomers and SMEs
- Few organisations have substantial experience with actual costs

More focus on content

- By design: proper and complete work triggers lump sum payment



Lump sums – how?

Most processes and forms unchanged

- Standard application form
- Standard grant preparation (no negotiation principle)
- Standard processes for amendments / deviations
- Standard reporting template

No more actual costs, simpler reimbursement

- Detailed budget table to define and justify lump sum (assessed during evaluation)
- No reporting on costs and resources, no financial audits
- Payment against completed work packages
- No new, but fewer obligations in lump sum grant agreement



Lump sum statistics

Lump sum proposals, grants, payments (04/2026)

	Eligible proposals		Signed grants		Completed grants	
	Number of proposals	Requested EU contribution	Number of signed grants	Max EU grant amount awarded	Number of completed grants	% paid at final payment
H2020	1380	€1,431,204,185.00	525	€454,389,499.24	512	98.1%
HE	28323	€89,917,812,510.98	2822	€5,077,825,250.08	807	98.3%
Total	29703	€91,349,016,695.98	3347	€5,532,214,749.32	1319	98.2%

Lump sum share in work programmes

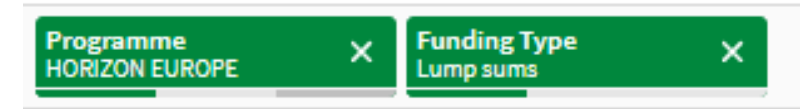
- Strong growth since 2021
- 50% share in 2026/2027
- Lump sums by default from 2028, exceptions possible (EC proposal)



Lump sum statistics

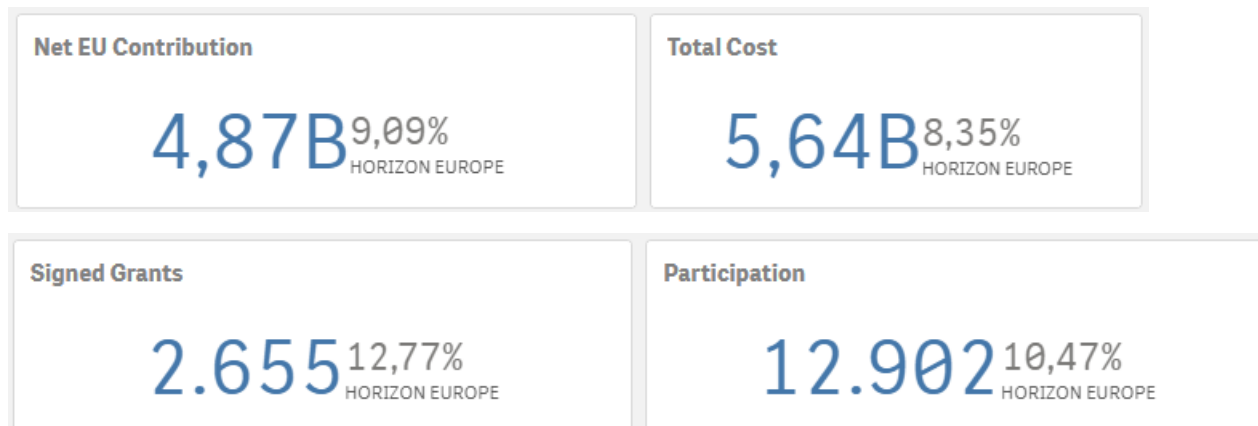
Lump sum statistics on the public [Horizon Dashboard](#)

- Filter: “H2020” and/or “Horizon Europe” + “Lump sums”

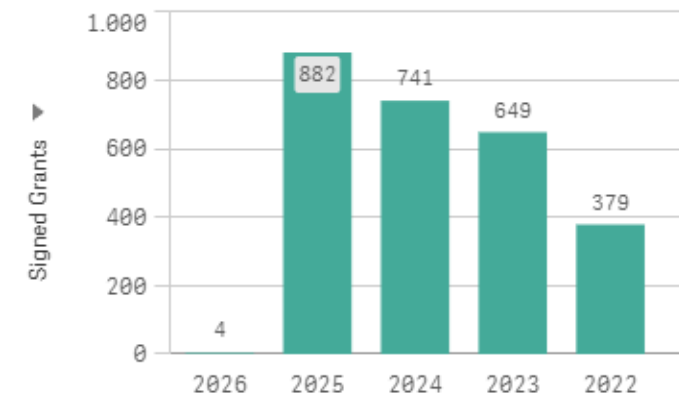


All dashboard functions available, e.g.

- Grants, funding, participants, countries, evolution*



Evolution over time



* captured on 13/04/2026 / data refreshed on 06/02/2026



Lump sum cuts (evaluation)

Horizon Europe

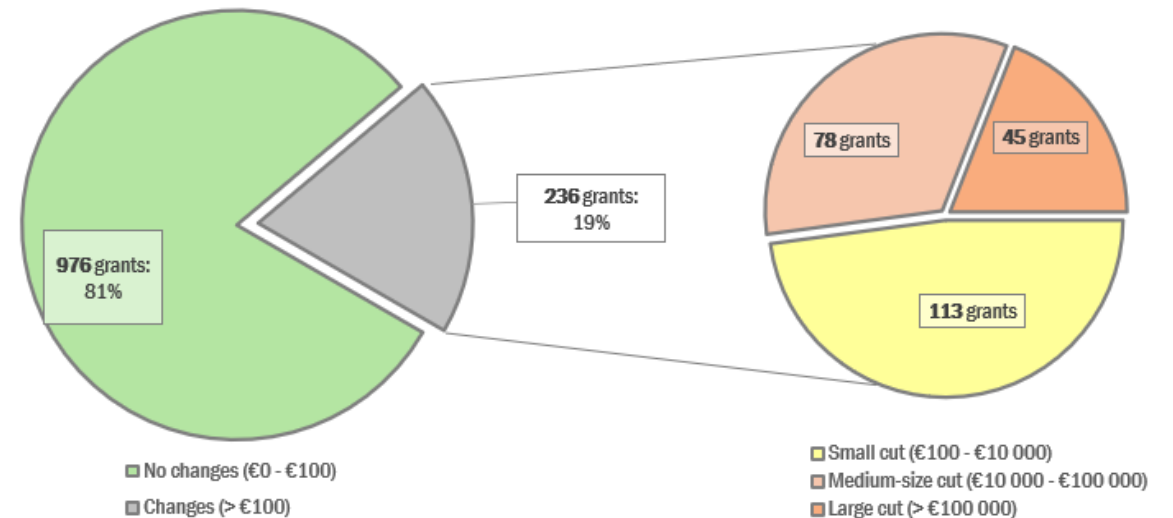
- Sample of 1 212 funded proposals analysed
- **19%** with cuts up to EUR 1 million
- **2.5%** average reduction (**0.5%** globally)

Reasons* for cuts (20 proposals analysed):

- **Cost estimates rejected**
 - Personnel costs – 8 cases
 - Purchase costs – 4 cases
 - Other direct costs – 1 case
 - Indirect costs – 1 case
- **Additional funding not justified** – 3 cases
- **Changes in the consortium** – 7 cases
- **Wrong funding rate used** – 2 cases

*More than one reason can apply to the same proposal.

Lump sum cuts following evaluation



Frequency of lump sum cuts following evaluation. The analysis is based on a sample of 1 212 HE grants that were signed by 19 February 2026. The sample was obtained by excluding ERC PoC, Financing Not Linked to Costs (FNLC) grants, and grants where organisations from Switzerland and the United Kingdom participated as Associated Partners during the period analysed.



Lump sum cuts (final payment)

Horizon 2020 + Horizon Europe

- Sample of 1 319 grants analysed
- **96%** grants paid in full; **98%** paid as declared
- **2%** grants with rejections (see below)
- **98.2%** global payment level

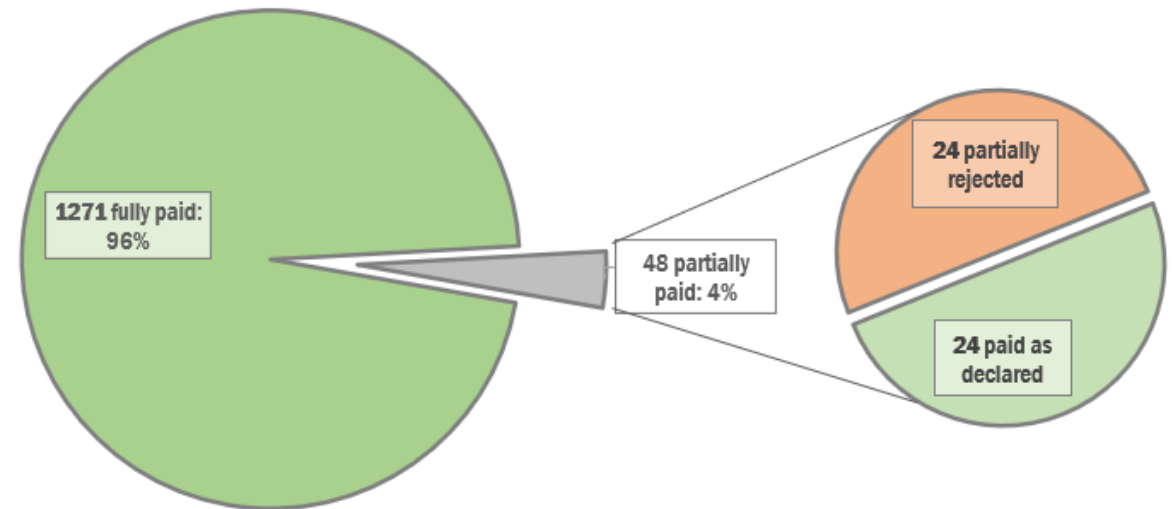
Contentious cases* (24 cases, 2%) due to:

- **Co-funding issues** (Shift2Rail) – 13 cases
- **Deviation from DoA** (e.g. incomplete work, events, dissemination and exploitation) – 13 cases
- **Other deviations** (e.g. related to subcontracting, FSTP, data management plan) – 3 cases

→ 3.6% average reduction

*More than one reason can apply to the same grant.

Lump sum cuts in final payments



Frequency of cuts in lump sum final payments. The sample analysed includes 1 319 lump sum grants that were closed by 1 April 2026 (512 grants under H2020 and 807 under HE).



Lump sum implementation - update

Lump sum budget table

- Integration in the online submission system is ongoing
 - Pilot in Cluster 5 started in 12/2025
 - Roll-out to all lump sum calls planned in 2026 (meanwhile, topics use online table or Excel tool, never both)
 - Guidance included in the form, same rules apply as for the Excel tool
 - Avoids double entry of data, issues with macros, compatibility, etc.

Corporate guidance on managing lump sum grants

- Updated in 2025 to further clarify specific aspects, e.g.
 - Requirements defining proper implementation / acceptance of work packages
 - Budget flexibility and grant amendments
 - Ex-post technical reviews



Lump sum budget table in SEP Part A (I)

Menu

General Info

Declarations

Participants

Work packages

Budget calculation sheets

Depreciation costs

Lump sum breakdown

Person months overview

Ethics

Security

Order no.	Participant name	Role	Participant total costs	Total requested EU contribution
1	test test	Coordinator	0 €	0 €

Order no.	Participant name	Role	PIC
1	test test	Coordinator	949767935

Participant name	Work package number	Work package name	Work package total costs	Requested EU contribution
test test	WP1	-	0 €	0 €

Participant name

test test

Work package number

WP1

Work package name *

Comments

A. Direct personnel costs

A.1 Employees (or equivalent) (a1) *

0 €

Senior Scientists (or equivalent in the private sector) * 0 person month x 0 € = 0 €

Junior Scientists (or equivalent in the private sector) * 0 person month x 0 € = 0 €

Technical Personnel (or equivalent in the private sector) * 0 person month x 0 € = 0 €

Administrative Personnel (or equivalent in the private sector) * 0 person month x 0 € = 0 €

Others * 0 person month x 0 € = 0 €

A.2 Natural persons under direct contract (a2) *

0 €

Natural persons under direct contract * 0 person month x 0 € = 0 €

Lump sum budget table in SEP Part A (II)

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Lump sum breakdown

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Ethics

Security

Proposal ID
SEP-211317930

Call: HORIZON-CL5-2026-05
MOBILITY

Type of action: HORIZON-CSA
HORIZON Coordination and Support Actions

Proposal acronym
dsadsad

Topic: HORIZON-CL5-2026-05-D5-13
Safety of renewable low and zero-carbon waterborne fuels in port areas: risk a...

Type of model grant agreement: HORIZON-AG-LS
HORIZON Lump Sum Grant

Lump sum breakdown

BENEFICIARIES \ WORK PACKAGES	WP1	Total	Percentage
test test	0	0	
Total	0	0	
Percentage			

Items per page: 10 Showing 1–1 of 1

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Person months overview

BENEFICIARIES \ WORK PACKAGES	WP1	Total	Percentage
test test	0	0	
Total	0	0	
Percentage			

Items per page: 10 Showing 1–1 of 1



Ex-post technical reviews - process

Verify proper implementation of completed work packages

- Like in standard project reviews, external experts assess technical implementation
- Launched after payment, focus on one participant (like in ex post financial audits)

Analysis and consequences

- Reviewee submits (a subset of) supporting documents that prove proper implementation. NB: This documentation is needed for all grants
- Main question for the review: Has the work been completed in line with the grant agreement and as described in the project reports?
- Option to include interviews with staff and/or on-site visits
- For each work package concerned, the percentage completion is established
- If a work package was completed to a lower degree than paid, the difference is recovered



Ex-post technical reviews – first results

Horizon 2020

- Small sample completed, no findings

Horizon Europe

- Common Representative Sample 2024 completed, 1 finding
- Common Representative Sample 2026 coming soon

Initial conclusions and feedback from services

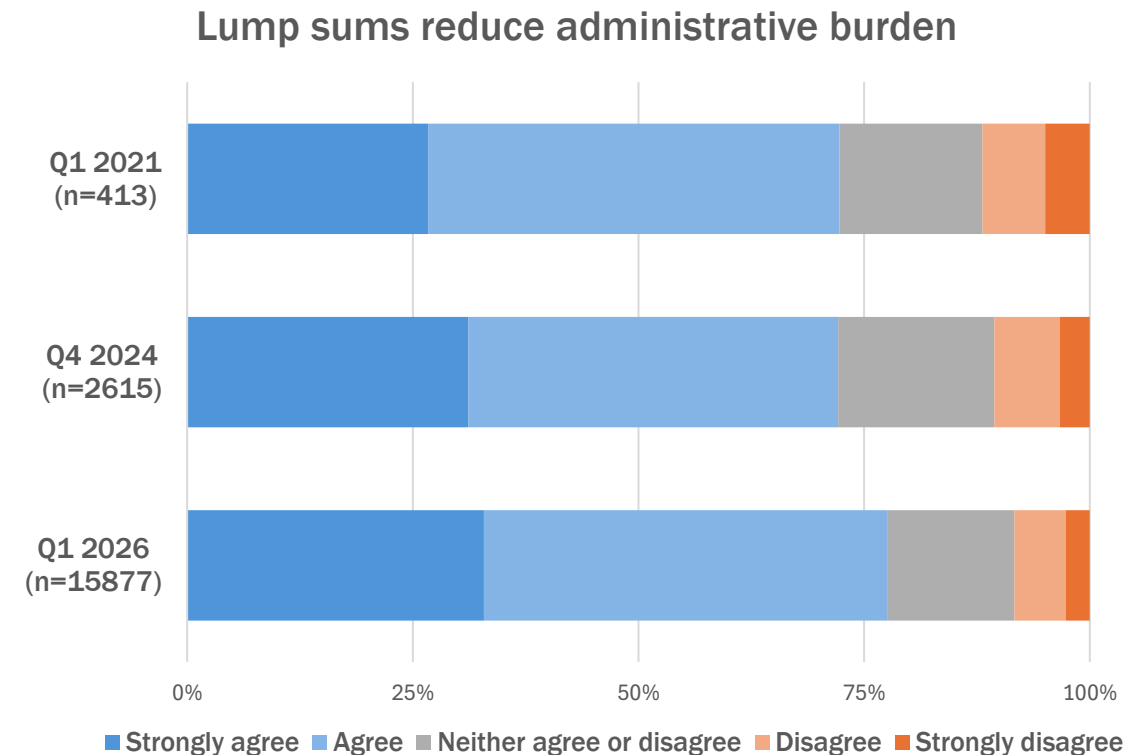
- Lump sums have the potential to lower the error rate
- Reviews went smoothly, incl. identifying and evaluating the work done
- Experience with big projects still limited – additional sample launched
- Some suggestions to improve IT support
- Lessons learned exercise to follow



Lump sum surveys 2021 - 2026

- Very **positive feedback**, with **upward trend** over time (2021 – 2026)
- In 2026, **78% agreed** that lump sums reduce burden
- **139k applicants** invited (main contacts in all Horizon lump sum proposals so far)
- **17.5k replies** (>12% response rate)
- More detailed analysis to follow
- **Previous results** available online

[Assessment of lump sum funding in Horizon 2020 and Horizon Europe - Publications Office of the EU](#)

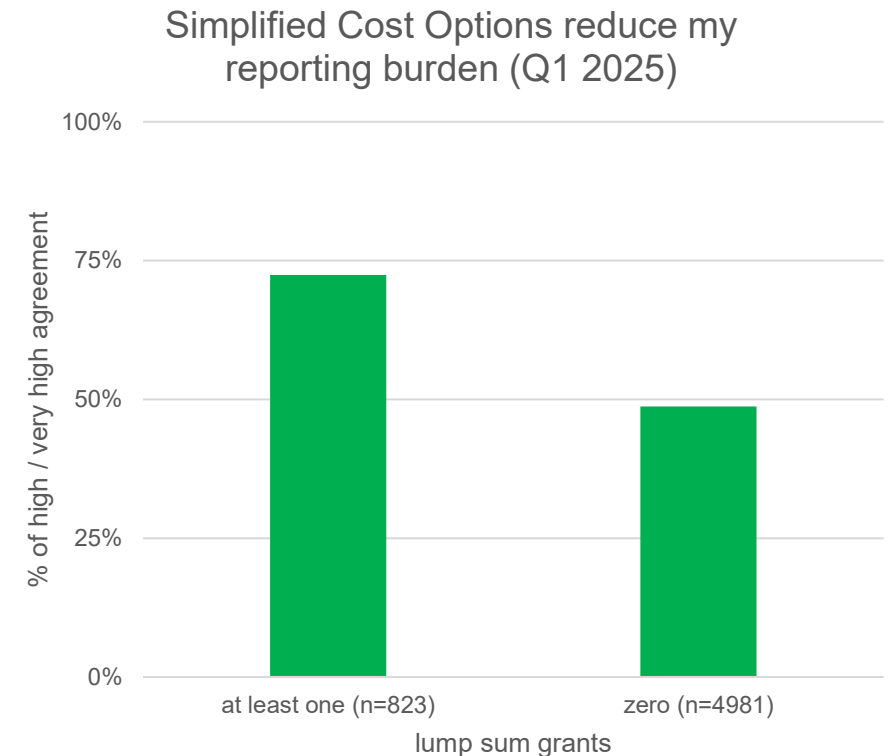


Lump sum surveys 2021 - 2026

- Survey included Horizon Europe participants **with and without lump sum grants**
- Participants **with lump sum grants** were very positive (**>72%**)
- Participants **without lump sum grants** were less positive (**≈ 50%**)

Conclusion:

- Many participants **start to see the benefits** of lump sums once they use them



Resources

One dedicated [lump sum page](#) on the Funding & Tenders Portal with:





Thank you!

HorizonEU

<http://ec.europa.eu/horizon-europe>



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How to manage your grant

Miguel Escandón

Julien Dulot



#HorizonEU

THE EU RESEARCH & INNOVATION PROGRAMME

2021 – 2027

The rules of the game

10 June 2026

THE RULES OF THE GAME



Legal set-up

Types of
participants

Reporting



What is a
Grant
Agreement

Types of costs

Non-financial
obligations



European
Commission

HORIZON EUROPE

Legal set-up





Legal Framework

Horizon Europe Regulation 2021/695

- Sets the **objectives** of the programme.
- **Rules for participation**
- Implementation period **2021-2027** (MFF)

Financial Regulation 2024/2509

- Sets the **rules, standards and supervisory practices** that govern financial institutions, markets and public finance.
- Establish the **principles for managing the EU budget.**
- Regulates procurement, **grants** and financial instruments

General Annexes He Main WP

- Outline **general conditions** applicable to EU calls and topics
- Set the **evaluation and award procedures** and other criteria for HE funding

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The Model Grant Agreement





What is the grant agreement and why do I need it?



Contractual document signed with a 'granting authority' (e.g. *the Commission or one of its executive agencies*) that defines:



YOUR RIGHTS

- **To receive EU funding**, under the terms and conditions defined in the GA, to help you to accomplish your project
- **To own the results** of the project that you have generated
- **To ask for amendments** if something needs to be changed



YOUR OBLIGATIONS

- **To implement the project** as planned in the description of the action (**Annex 1** to the grant agreement)
- **To submit reports** at the time and for the periods defined in the grant agreement
- **To display the EU emblem and reference to Horizon Europe funding**



HOW MUCH MONEY YOU CAN GET

- **Maximum grant amount**

Overall, the granting authority can never pay more than the maximum grant amount fixed in the grant agreement



Structure of the HE MGA



Core Part

Datasheet

a summary of the specific data of the grant agreement

NEW!

Articles

grouped in six chapters

1. General Data
2. Participants
3. Grant
4. Reporting, payment and recoveries
5. Consequences of non-compliance, applicable law and dispute settlement forum
6. Specific rules Annex 5 & Standard time-limits after project end

Chapter 1 – General (Articles 1-2)

Chapter 2 – Action (Articles 3-4)

Chapter 3 – Grant (Articles 5-6)

Chapter 4 – Grant Implementation (Articles 7-26)

Chapter 5 – Consequences of non-compliance (Articles 27-35)

Chapter 6 – Final provisions (Articles 36-44)



Structure of the HE MGA



Annexes

Annex 1 Description of the action

Annex 2 Estimated budget

Annex 3 Accession forms for beneficiaries

Annex 4 Model for the financial statement

Annex 5 - Specific rules (for Horizon Europe)

Security (Article 13)

Ethics (i.e. research integrity) (Article 14)

Values (i.e. gender mainstreaming) (Article 14)

IPR (Article 16)

Communication, Dissemination, Open Science and Visibility
(Article 17)

Specific rules for carrying out the action (Article 18)

recruitment and working conditions,

specific rules for access to research infrastructure actions,

specific rules for PCP and PPI procurements,

specific rules for co-funded partnerships,

specific rules for ERC actions,

specific rules for EIT-KIC actions,

specific rules for MSCA actions

specific rules for EIC actions

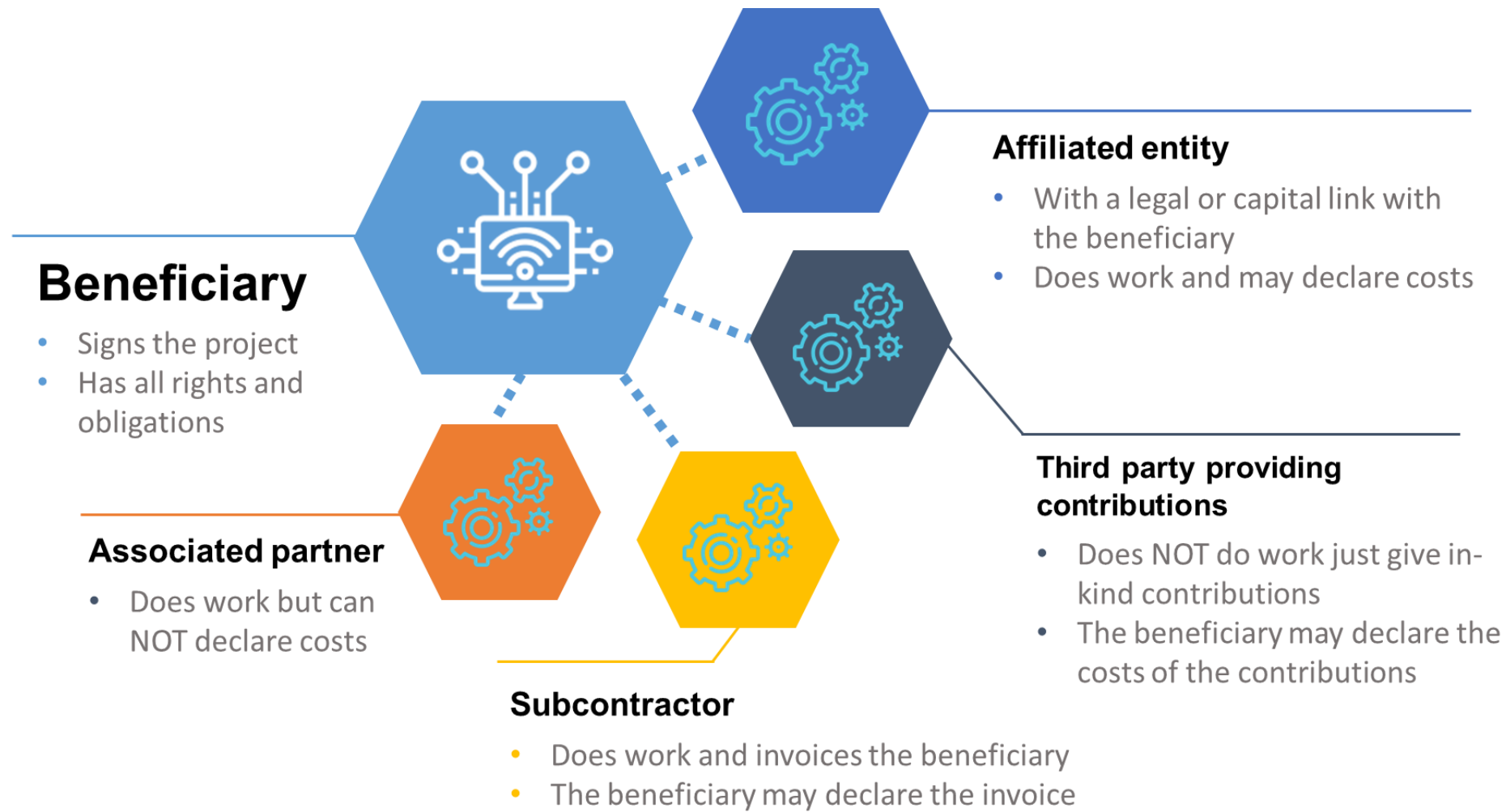
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Participants in the action





Overview of key participants





Overview of participants roles - AGA page 13

TYPE	Works on 'action tasks'?	What is eligible for the beneficiary/ affiliated entity?	Must be indicated in Annex 1 GA?	Conditions for participation	GA article
Beneficiaries	YES	Costs	YES	Must be eligible	art 7
Affiliated entities	YES	Costs	YES	Must have a capital or legal link with a beneficiary and fulfil the same eligibility conditions	art 8
Associated partners	YES	n/a	YES	No specific conditions (APs do not receive funding).	art 9.1
Third parties contributing to the project	Participate in the action as contributors	n/a (except HE: Costs)	YES		art 9.2
Subcontractors	YES	Invoiced price	NO (only subcontracted tasks must be indicated)	Must be best value for money or lowest price and no conflict of interest	art 9.3
Third parties receiving financial support ²	Participate in the action as recipients.	Amount of support given	YES	According to the conditions in Annex 1 GA	art 9.4

Disclaimer: Information not legally binding

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Types of costs



What are the type of costs?

[D.3 Transnational access to research infrastructure unit costs]

[D.4 Virtual access to research infrastructure unit costs]

[D.5 PCP/PPI procurement cost]

...



PERSONNEL COSTS



SUBCONTRACTING COSTS



PURCHASE COSTS



OTHER COST CATEGORIES

e.g.



INDIRECT COSTS

❖ Cost of **the time worked for the project** by:

- **A.1** Employees
- **A.2** Natural persons under direct contract
- **A.3** Seconded persons
- **A.4** SME owners and natural person beneficiaries

❖ You **sub-contract another entity to do part of the work allocated to you** in the description of the action

❖ **Travel and subsistence costs** for trips necessary for the project

❖ **Equipment** used for the project. In most cases, check if depreciation /full costs are eligible

❖ **Other goods, works and services**

❖ **Financial support to third parties**

❖ **Internal invoices**
Cost charged internally from one department to another of the same beneficiary; but only if you have a defined cost accounting method

❖ **25% flat rate** applied on most of the other budget categories. When reporting, the IT system will calculate this automatically!



European Commission

Actual costs – General eligibility conditions



Article 6.1 HE MGA

- they must be **actually** incurred by the beneficiary
- they must be incurred during the **action duration**
- they must be declared under one of the **budget categories**
- they must be incurred **in connection with the action** (Annex 1) and **necessary** for its implementation
- they must be **identifiable and verifiable** --> in particular **recorded** in the beneficiary's accounts in accordance with the accounting standards applicable in the country where the beneficiary is established and with the beneficiary's **usual cost accounting practices**
- they must comply with the **applicable national law** on taxes, labour and social security and
- they must be **reasonable, justified** and must comply with the principle of **sound financial management**, in particular regarding economy and efficiency

Purchase costs (Article 6.2.C HE MGA)



C.1 Travel and subsistence

- Travel costs
- Accommodation costs
- Subsistence costs



C.2 Equipment

- Depreciation costs (by default)
- Full costs for all or some equipment (3 options)



C.3 Other goods, works and services

- e.g. consumables and supplies

COMMON ELIGIBILITY RULES for purchase costs

- must fulfil the general eligibility conditions and
- be bought using the beneficiary's usual purchasing practices, provided the following is ensured:
 - ✓ **best value for money (or if appropriate the lowest price) and**
 - ✓ **no conflict of interests**



Specific case: Beneficiaries that are 'contracting authorities/entities' must also comply with the applicable national law on public procurement



Equipment costs (Article 6.2.C.2 HE MGA)

- ❑ **By default, depreciation costs** are eligible (i.e., default provisions set out generally in the HE grant agreement)



If the beneficiary does not use the equipment exclusively for the action, only the portion used on the action may be charged, NOT the full depreciation costs (and the amount of use must be auditable)

- ❑ **By exception, full costs** are eligible (only if allowed by the call conditions → and the corresponding provisions are set out in your grant agreement)



Always check which provisions are set out in your grant agreement for equipment costs

[OPTION 1 by default: depreciation only]

[OPTION 2 if selected for the call: full cost only]

[OPTION 3 if selected for the call: depreciation and full cost for listed equipment]

[OPTION 4 if selected for the call: full cost and depreciation for listed equipment]

HORIZON EUROPE

Personnel costs



What are the categories of personnel?

(Article 6.2.A Horizon Europe MGA)

A.1 EMPLOYEES (OR EQUIVALENT)

- ❖ For your personnel working under an **employment contract** (or **equivalent appointing act**, e.g. for civil servants) and assigned to the action.

Three cases:

- ✓ Employees with a fixed salary
- ✓ Employees whose remuneration increases when working in projects (**‘project-based remuneration’**)
- ✓ Employees of a beneficiary whose usual cost accounting practice is to calculate average personnel costs (**‘average personnel costs’**)

A.2 PERSONS UNDER DIRECT CONTRACT & A.3 SECONDED PERSONS AGAINST PAYMENT

- ❖ A.2 Costs for natural persons working under a **direct contract other than an employment contract** (e.g. in-house consultants)
- ❖ A.3 costs for seconded persons **by a third party against payment.**
 - i. work under conditions similar to those of an employee*
 - ii. the result of the work belongs to the beneficiary*

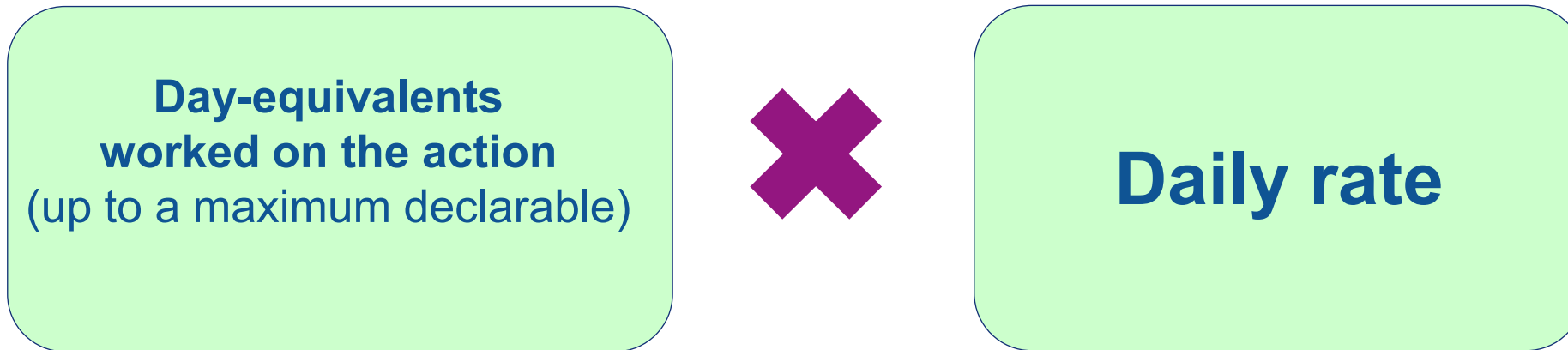
A.4 SME OWNERS AND NATURAL PERSON BENEFICIARIES

- ❖ Costs for SME owners (i.e. **owners** of beneficiaries that are small and medium-sized enterprises **not receiving a salary**) or
- ❖ Costs for **natural person beneficiaries** (i.e. beneficiaries that are natural persons not receiving a salary)

How to calculate your personnel costs?

Category A.1 – case 1 Employees with a fixed salary

Corporate formula



Basic principles

- *Simplification → Commission-wide formula (valid across EU programmes)*
- *Single calculation for the reporting period as a rule*
- *Per person who worked in the action*
- *Single formula to cover most situations encountered by beneficiaries*
- *Maximum declarable day-equivalents: pro-rata of 215 days*

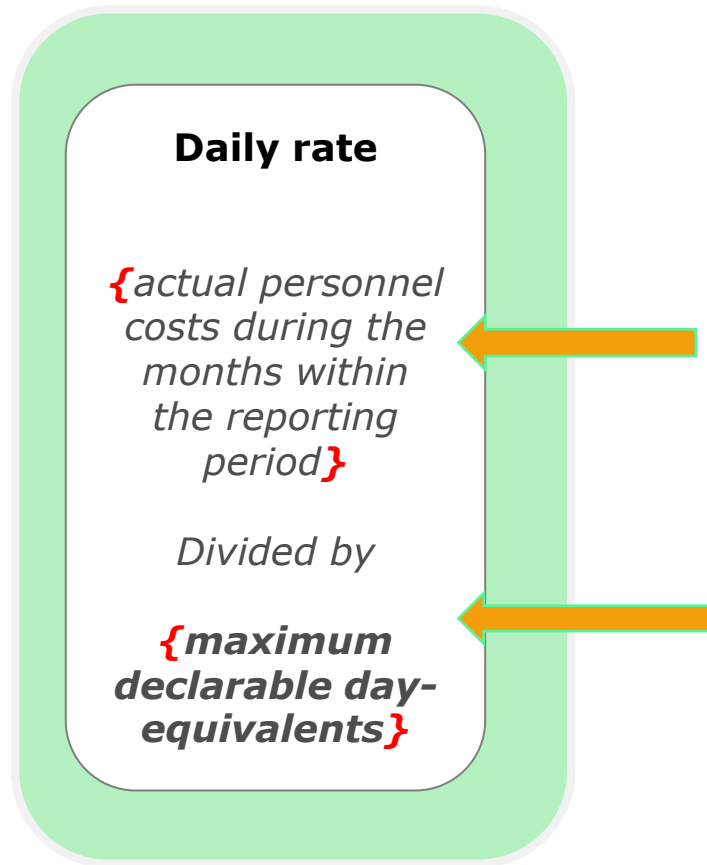
Days-equivalents worked in the action



To be recorded via:

- A monthly declaration (*Commission template*)
- Or another reliable time-recording system in place

Calculation of the daily rate



Eligible cost recorded in your statutory accounts

Pro-rata of 215

What?

fixed salary

social security contributions

taxes

fixed / variable complements

other payments linked to the remuneration

What not?

remuneration which has not been an actual cost

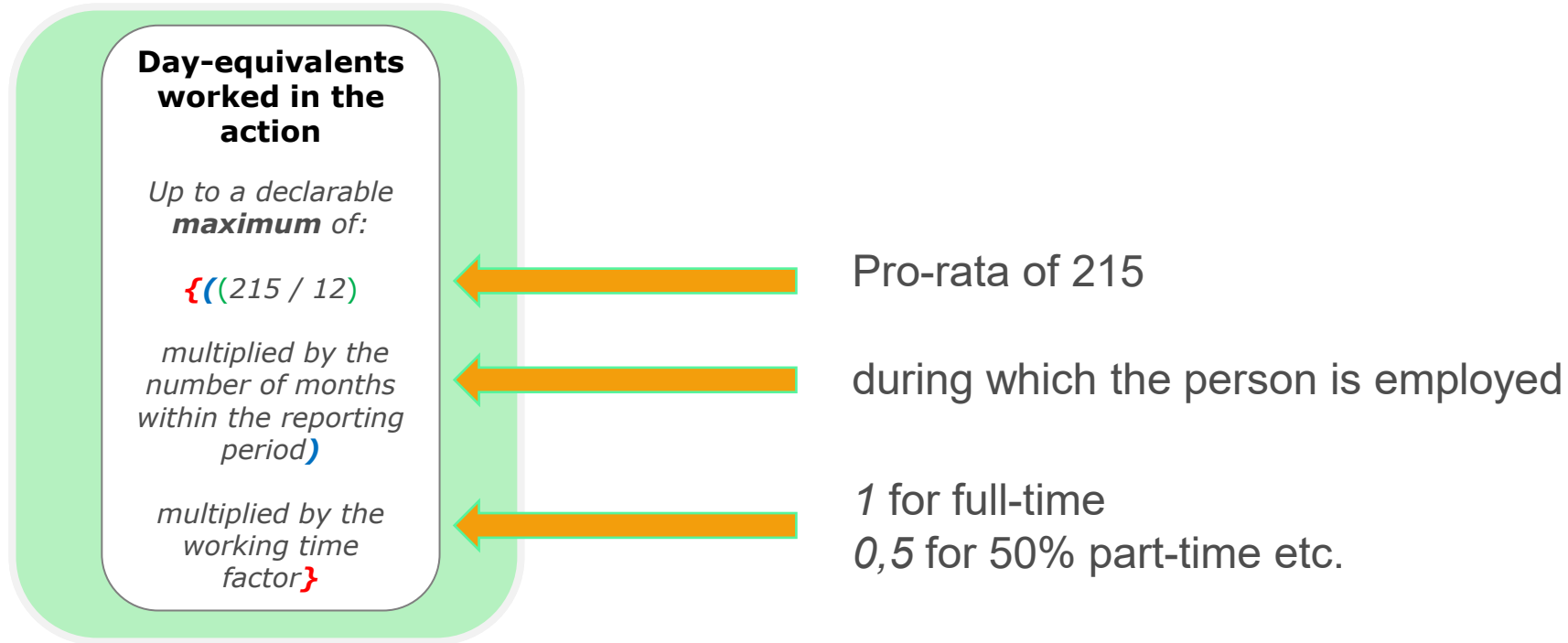
arbitrary bonuses

payments of dividends

Based on objective criteria (internal rules)
Paid in a consistent manner

If justified and registered

Maximum declarable day-equivalents

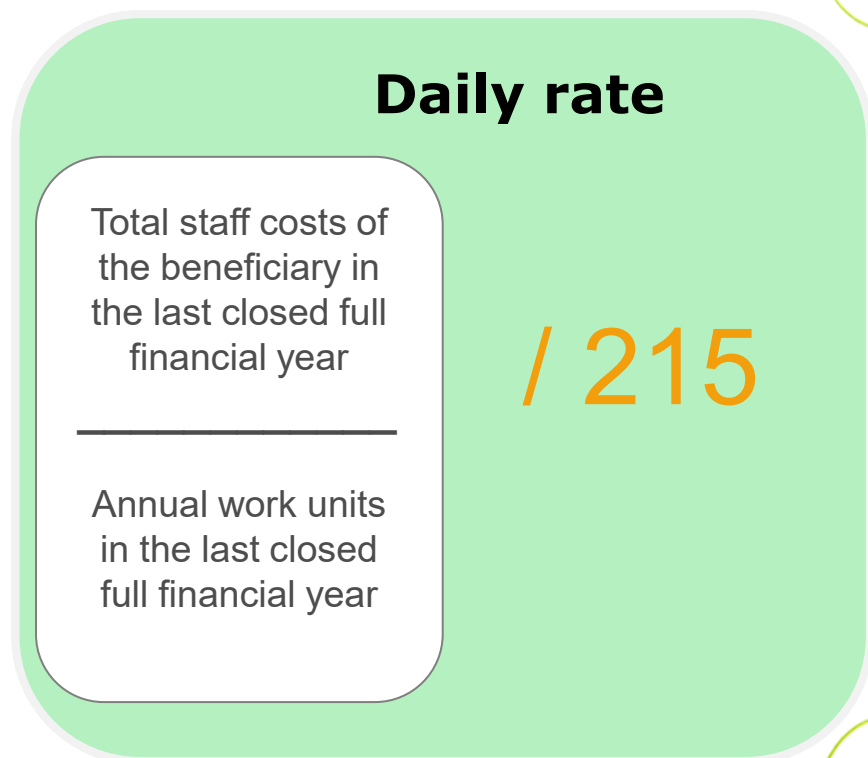


Double capping:

- ✓ **Horizontal ceiling:** In case of work on multiple actions per year, the total number of day-equivalents declared across EU grants for the person can NOT be higher than 215 per calendar year (or the corresponding pro-rata by multiplying 215 with the working time factor), to avoid double-funding of personnel cost
- ✓ **Reporting period ceiling:** the number of days-equivalents to be declared is capped at the maximum declarable day-equivalents per reporting period

Too complicated?

The optional unit cost for personnel!



A **DAILY RATE** fixed **ex-ante** for the individual beneficiary

Applicable to **all persons** working for the beneficiary

Applicable to **all HE 'actual costs' grants** of the beneficiary

OPTIONAL: actual costs still apply by default

Beneficiaries in the same grant **may use different options**

What is FSTP / cascade funding ?

Financial support from beneficiaries to (one or more) **recipients that are not party to the EU Grant Agreement** (third party).



Under any grant (RIA, IA, CSA, Co-funds)



Grants i.e., financial donation to **natural persons** (e.g. allowance, scholarship, fellowship) **or legal persons** (e.g. non-repayable financial assistance to local NGOs)



Prizes are given on the basis of a contest organised by the beneficiary.

At sub-grant level - Eligibility of FSTP costs



Article 6.2.D.1

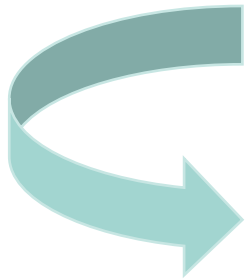
- HE grants reimburse beneficiaries for the actual costs they have incurred.
- The support is implemented in accordance with the conditions set out in Annex 1.

→ These conditions must ensure objective and transparent selection procedures (and reflect those mentioned in the Financial Regulation Art 208)

FSTP and State aid – How to assess it?

The FSTP is not an EU action. It's the action organized by beneficiaries of HEU grant under their own responsibility.

The **classification of FSTP as State aid** would depend on the specific circumstances of each case, including the **nature of the support**, the **beneficiaries**, and the **applicable state aid rules**.



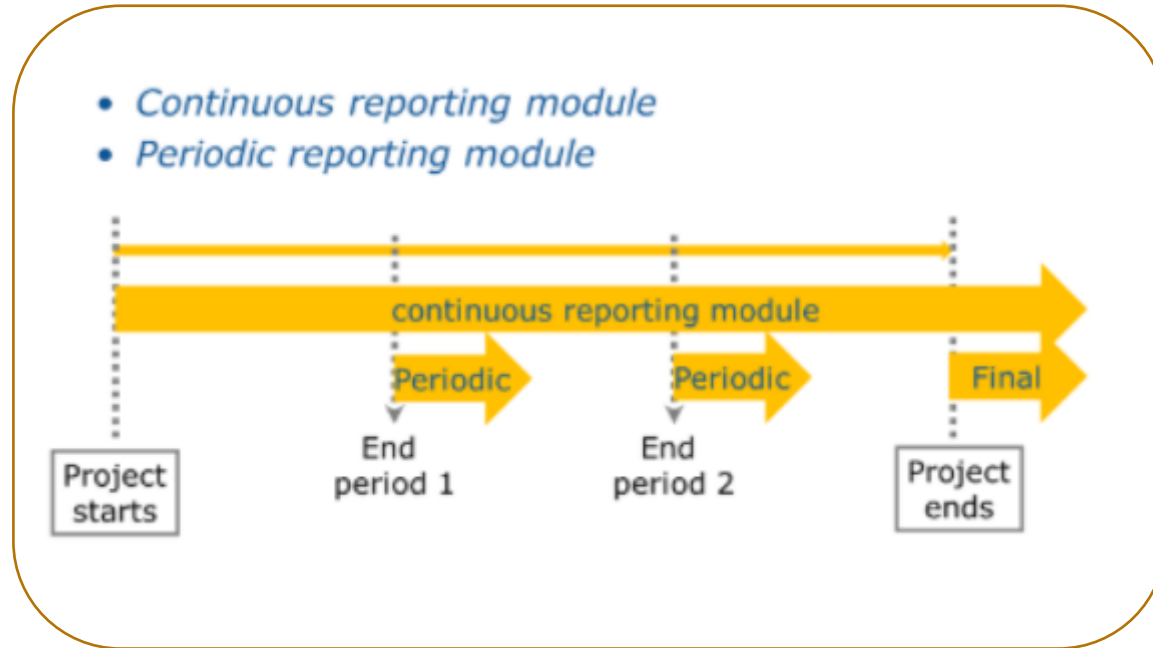
BEST PRACTICE - We recommend consulting the relevant state aid regulations and seeking guidance from the European Commission's Directorate-General for Competition or the relevant national authorities for a more detailed assessment. You may also find this document useful: [Communication from the Commission: Framework for State aid for research and development and innovation.](#)

HORIZON EUROPE

Reporting



Project lifetime & reporting



Periodic reporting

Technical Part

Financial Part

For final reporting:
CFS if EU contribution > 430,000 EUR

Continuous reporting

e.g. deliverables, milestones, outputs/outcomes, critical risks, indicators, etc; if any), in the PortalContinuous Reporting tool and in accordance with the timing and conditions it sets out

Disclaimer: Information not legally binding

HORIZON EUROPE

Non Financial Obligations



Non-Financial obligations



Proper implementation of the action

Article 11 of MGA

The beneficiaries must implement the action as described in Annex 1 and in compliance with the provisions of the Agreement, the call conditions and all legal obligations under applicable EU, international and national law.



Security

Article 13 MGA and
Annex 5 specific rules

The parties must keep confidential any data, documents or other material (in any form) that is identified as sensitive in writing ('sensitive information') — during the implementation of the action and for at least until the time-limit set out in the Data Sheet + Classified information.



Ethics & research integrity

Article 14.1 MGA (Annex 5)

The action must be carried out in line with the highest ethical standards and the applicable EU, international and national law on ethical principles.

The beneficiaries must commit to and ensure the respect of basic EU values (such as respect for human dignity, freedom, democracy, equality, the rule of law and human rights, including the rights of minorities).



Gender Balance

Article 14.2 (annex 5)

The beneficiaries must take all measures to promote equal opportunities between men and women in the implementation of the action and, where applicable, in line with the gender equality plan.

Non-Financial obligations



IPR – protection, exploitation and dissemination of results (Annex 5) Article 16 and 17 of MGA

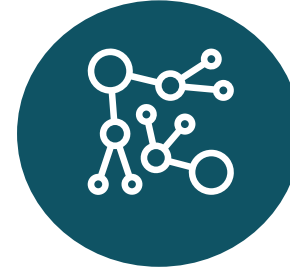
Obligation to protect, exploit and disseminate the results in line with plan for the exploitation and dissemination of the results.



Right to object Article 16.4 MGA (Annex 5)

The granting authority may object to a transfer of ownership or the exclusive licensing of results, if:

- the beneficiaries which generated the results have received funding under the grant,
- it is to a legal entity established in a non-EU country not associated with Horizon Europe, and
- the granting authority considers that the transfer or licence is not in line with EU interests.



Open access Article 17.4 MGA (Annex 5)

Beneficiaries must ensure open access to scientific publications and open access to research data.



Public emergency Article 16 and 17 MGA and Annex 5 specific rules

The beneficiaries must (if requested by the granting authority) grant for a limited period of time specified in the request, non-exclusive licenses — under fair and reasonable conditions — to their results to legal entities that need the results to address the public emergency.

**+ other specific obligations
stemming from specific MGA**

HORIZON EUROPE

Guidance Documents on Horizon Europe



Disclaimer: Information not legally binding



Guidance

Funding & tender opportunities

Single Electronic Data Interchange Area (SEDIA)



How to Participate

Procurement

Reference Documents related to tendering opportunities are published on 1

Filter

- Legislation
- Work programme & call documents
- Grant agreements and contracts
 - HE MGA v1.1
 - HE Unit MGA v1.1
 - Lump Sum MGA v1.0
 - Operating Grants MGA v1.0
 - Framework Partnership Agreement FPA v1.0

Guidance

- HE Programme Guide
- HE List of eligible countries
- HE Complementary funding mechanisms in third countries
- Online Manual
- Rules for Legal Entity Validation, LEAR Appointment and Financial Capacity Assessment
- Amendment Guide
- AGA- Annotated Grant Agreement
- Indicative Audit Programme (IAP)
- Rules for Grant Reductions
- Rules for Arbitration



Looking for more information?



European
Commission

Funding & tender opportunities
Single Electronic Data Interchange Area (SEDIA)

➤ [Horizon Europe reference documents page](#)

➤ [National Contact Points](#)

➤ [Research Enquiry Service](#)



Please select

- 01 Obtaining funding under Horizon Europe
- 02 Info on Horizon Europe (NCPs legal docs guides forms)
- 03 Proposal submission and evaluation
- 04 Grant Agreement preparation and signature
- 05 Info about on-going Horizon Europe projects
- 06 Horizon Europe Policy issues
- 07 European Research Policy and non Horizon Europe issues
- 08 Publications / reports of funded projects
- 09 Certification and audit matters
- 10 Legal and financial issues**
- 11 Gender equality
- 12 Expert evaluators
- 13 Ethics
- 14 Communication
- 15 Participant registration, legal and financial validation, LEAR
- 16 Previous framework programmes
- 17 H2020 & Horizon Europe: Report a divergence of implementation in different grants
- 99 Request for clarification

Please select





Thank you!

HorizonEU

<http://ec.europa.eu/horizon-europe>



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Agenda

Please try to keep your glass/cup



- Opening – Belgian NCPs
- Simplification in Horizon Europe
- How to manage your HE grant

12h15–13h30 – Lunch break

- Ex post controls
- Bringing your research results to the market
- Funding & Tenders Portal
- Bilateral meetings with the Commission speakers and/or NCP

Ex post controls

Angela Alvarez



HE audits: How to prepare and avoid common errors

THE EU RESEARCH & INNOVATION PROGRAMME **2021 – 2027**



1. How to prepare for an audit

The auditors are coming, what to do?





**DON'T
PANIC**



You've got mail

- Understand audit scope and requirements
- LEAR and Audit Contact Point
- Calendar: Verification visit dates
- Maths: Financial statements vs. Accounting records
- Gather and upload requested documents (Annexes I, II, III), **on time**
- No surprises: Indicative Audit Programme
- Questions? Contact the auditor

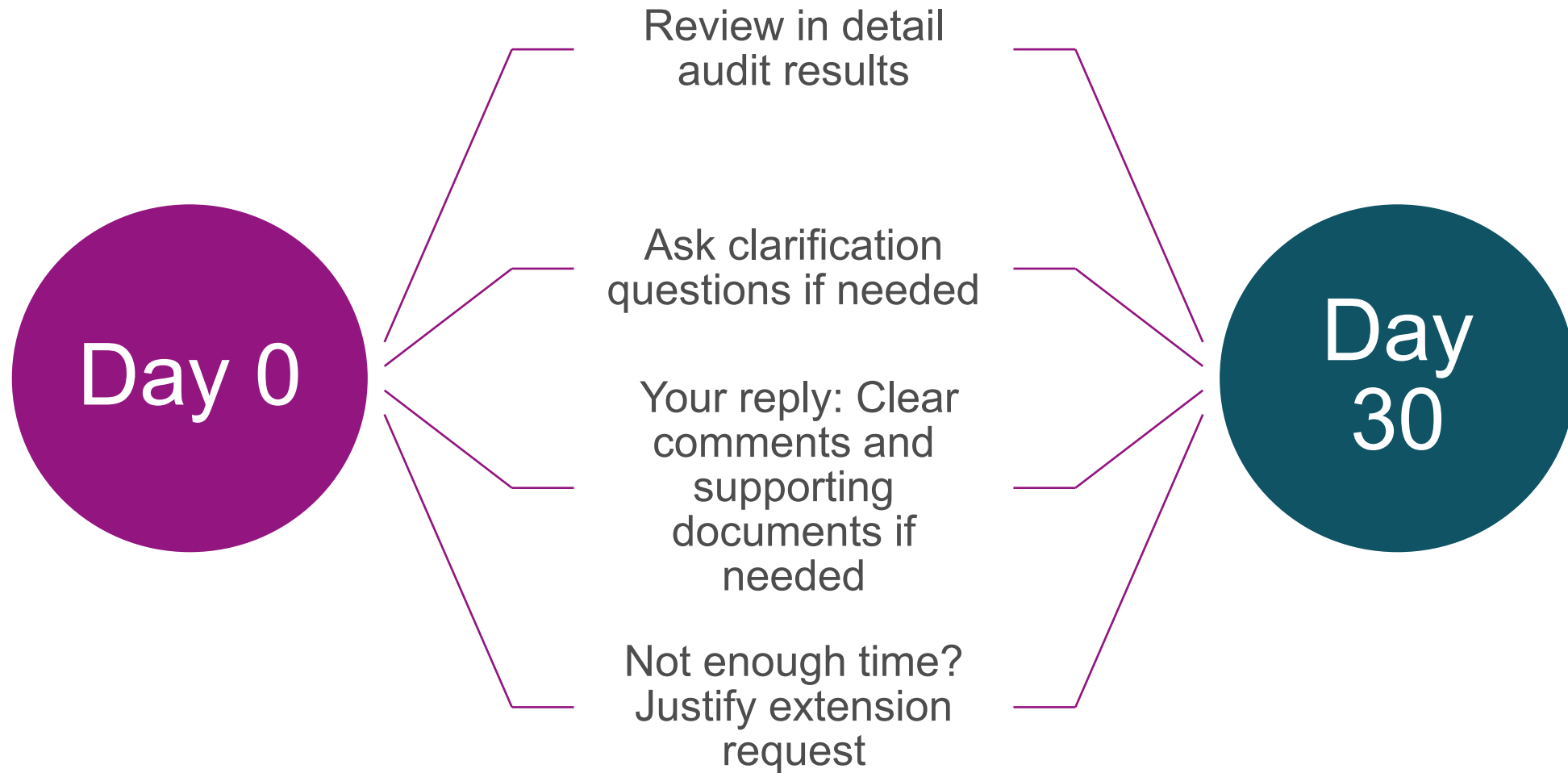




Get ready...Go!



Results are in!



What next?



- ✓ Learn
- ✓ Improve



Next steps

- ✓ Findings implementation
- ✓ Extension process



Don't wait until the audit! Prepare during project implementation



Legal obligations

Grant Agreement and
its annotations



Project File

Make it part of
your project plan



Not ready?

It could be
costly...



2. The most expensive errors

And how to avoid them!

Errors can be costly ...

No supporting documents

- Keep detailed documentation of the costs claimed (including personnel costs calculation). Required in case of an audit.

Costs incurred by entity not in the Grant Agreement (GA)

- Check carefully which legal entity incurred costs and whether it is specifically mentioned in the GA.

Equipment full purchase cost instead of depreciation

- Be careful: only depreciation costs based on your accounting records are eligible.

Errors can be costly ...

Missing or unreliable TRS

- Make sure time spent on the project is recorded and basic requirements are met.

Wrong calculation of daily rate/maximum declarable day-equivalents

- Check the rules carefully.

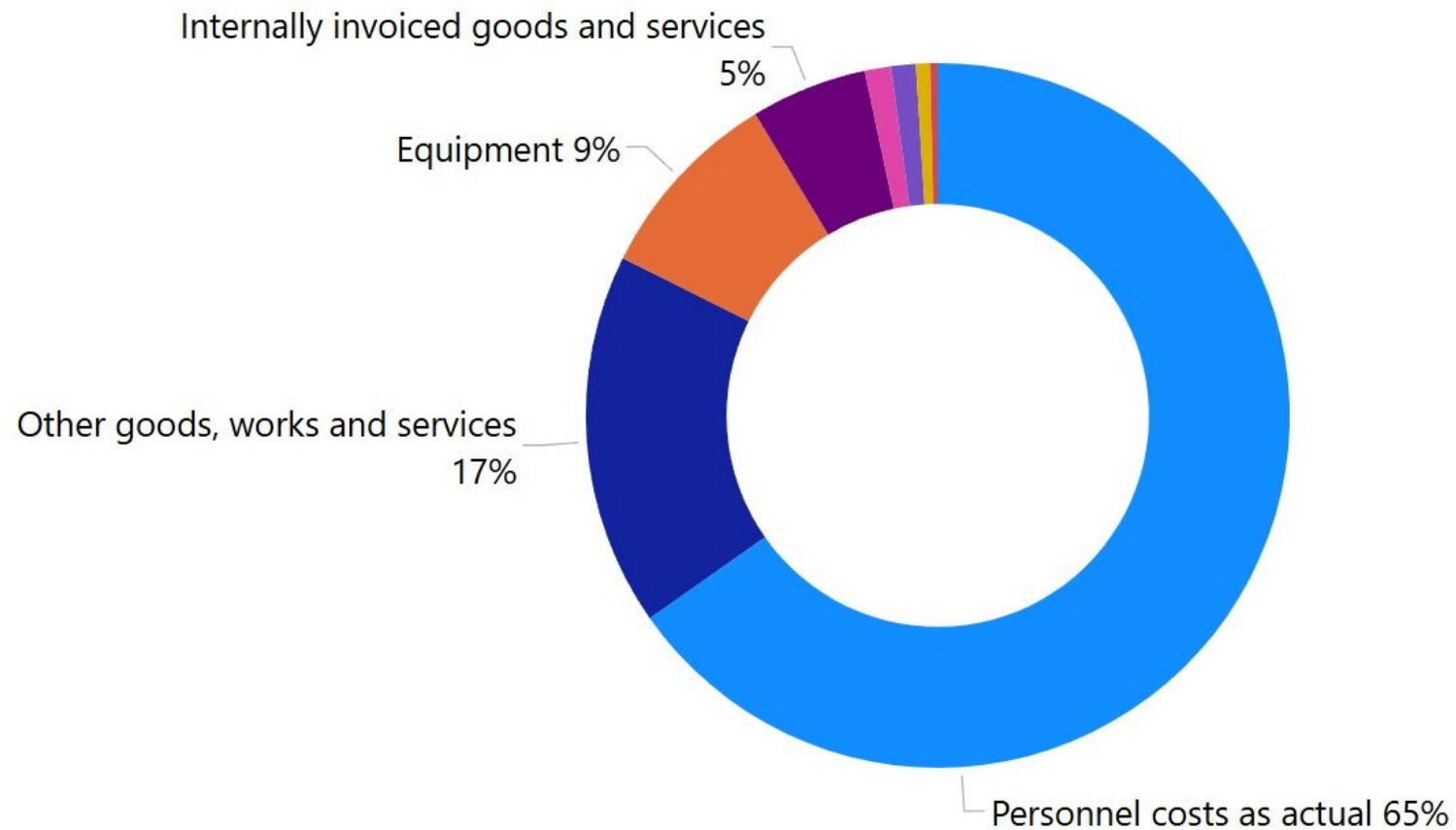
Deductible VAT

- VAT is ineligible if recoverable by the beneficiary (or the in-kind contributor).



3.The most common errors

Errors per cost category



Disclaimer: information not legally binding



Frequent audit findings – Personnel costs

Daily rate –
actual costs

Daily rate per full
calendar year and not
per RP months within
the calendar year

Daily rate not based on
maximum declarable
day-equivalents

Calculation of
day-
equivalents

Rounding rule not
followed

Wrong conversion
hours to day-
equivalents

Time claimed

TRS not or partially
compliant

Differences between
the time claimed and
the TRS



Daily rate calculation – per reporting period

Recommended

Example 1:

Reporting Period: 01/01/2022 - 31/03/2023 (15 months)

Employment period: 05/03/2022 - 31/03/2023

Work pattern: First 3 months = 50%; From June 2022 = 100%; Parental leave= 2 months (Feb - Mar 2023)

Maximum declarable day – equivalents

$$= \left[\left(\frac{215}{12} \times 2.86 \times 0.5 \right) + \left(\frac{215}{12} \times 10 \times 1 \right) \right] - \left(\frac{215}{12} \times 2 \times 1 \right) = 169 \text{ days}$$

1 month
= 30 days

Rounded
to nearest
half day-
equivalent

$$\text{Daily rate} = \frac{\text{Remuneration costs March 2022–March 2023}}{169 \text{ days}}$$



Daily rate calculation – per calendar year

Example 2:

Reporting Period: 01/01/2022 - 31/03/2023 (15 months)

Employment period: 05/03/2022 - 31/03/2023

Work pattern: First 3 months = 50%; From June 2022 = 100%; Parental leave= 2 months (Feb - Mar 2023)

2022 Maximum declarable day – equivalents

$$= \left(\frac{215}{12} \times 2.86 \times 0.5 \right) + \left(\frac{215}{12} \times 7 \times 1 \right)$$
$$= 151 \text{ days}$$

2023 Maximum declarable day – equivalents

$$= \left(\frac{215}{12} \times 3 \times 1 \right) - \left(\frac{215}{12} \times 2 \times 1 \right) = 18 \text{ days}$$

Rounded

Daily rate 2022 =

$$\frac{\text{Remuneration costs March 2022–December 2022}}{151 \text{ days}}$$

Daily rate 2023 =

$$\frac{\text{Remuneration costs January 2023–March 2023}}{18 \text{ days}}$$



Conversion of hours to day-equivalents

Once per
person
per RP

Hours worked by the person on the action during the RP
number of hours of a day – equivalent

Rounding
rule!

Option 1

Day-equivalent is
8 hours

Option 2

Average working hours
per contract

Option 3

Standard Productive
Hours

2a- hours per day

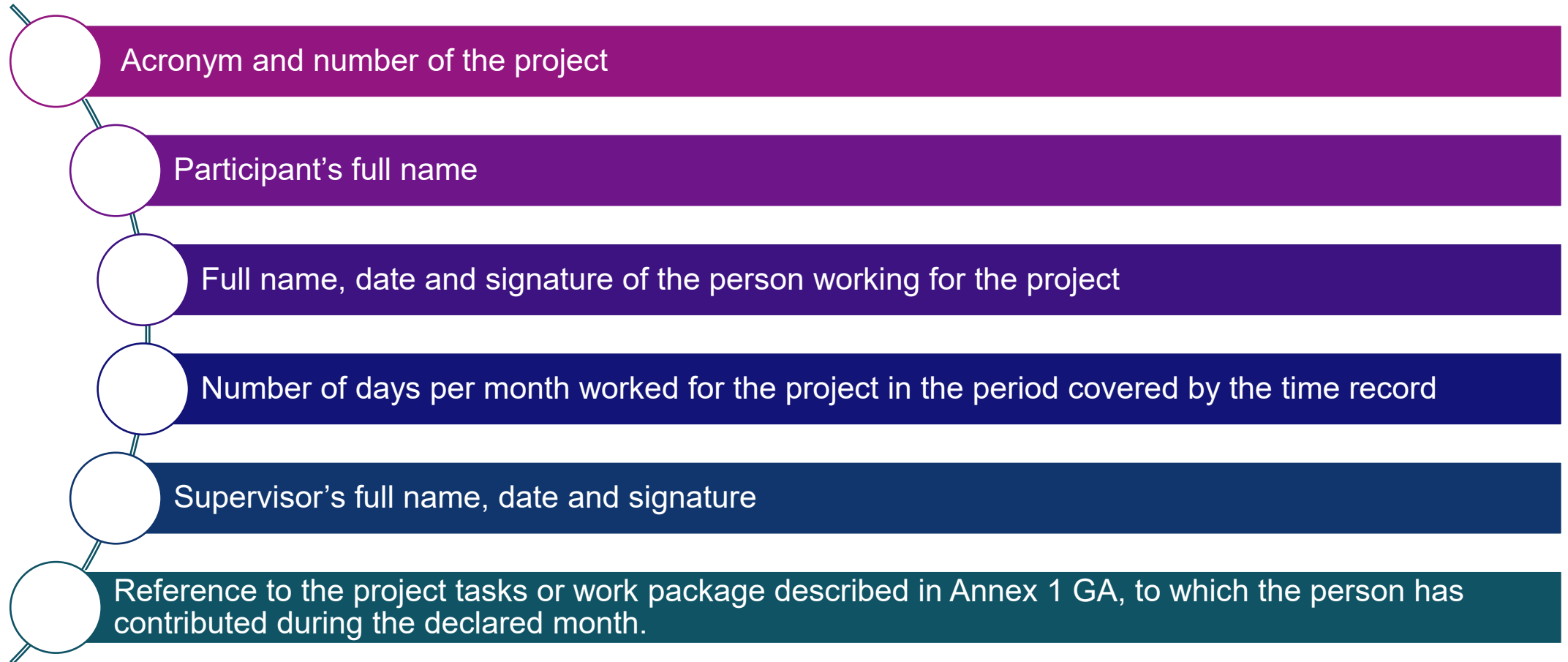
$$\frac{\text{working hours per day}}{\text{working time factor}}$$

2b- hours per week or month

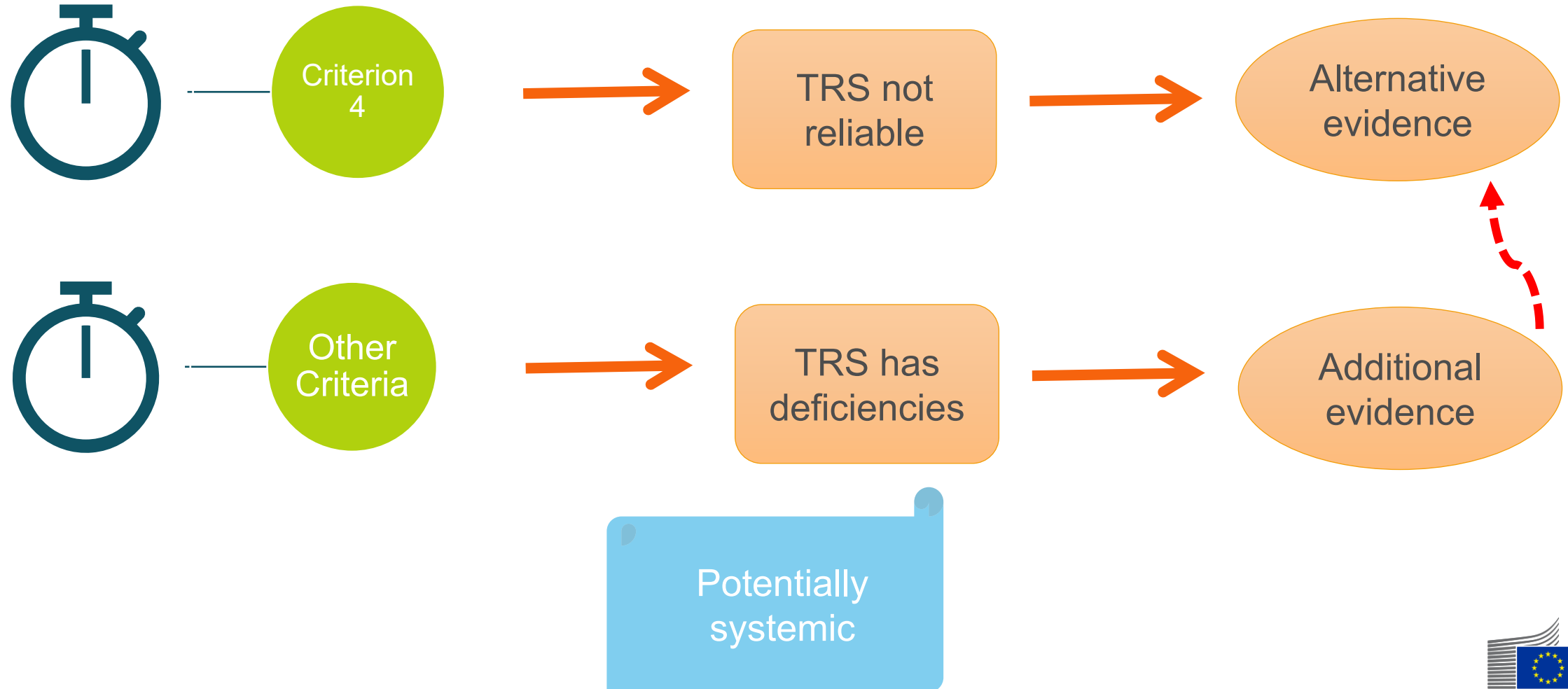
$$\left(\frac{\text{working hours per week [or month]}}{\text{working time factor}} \right) \div \text{working days per week [or month]}$$

Higher of
annual SPH FTE
and 90% annual workable hours FTE
215

Time Recording system – Minimum requirements



Time Recording System not or partially compliant



Example: Time Recording system (1)



Merger with another company



Alternative evidence

What?

How was it assessed?

Result?

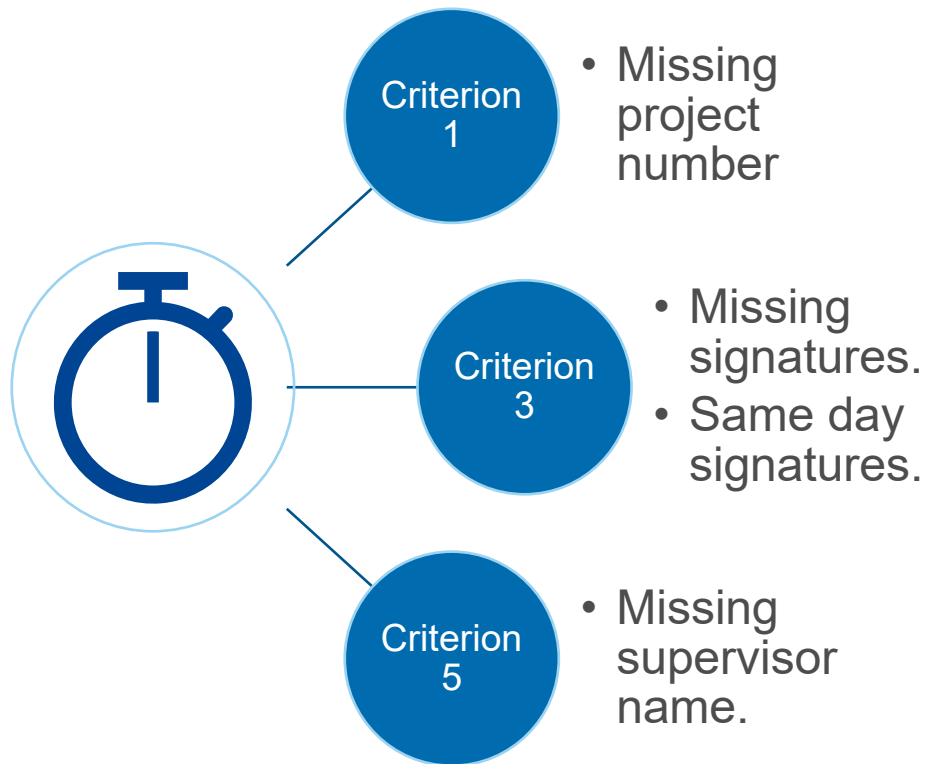
Email exchanges, calendars showing meetings scheduled, meeting agendas, presentations, deliverables and Beneficiary's calculation of time spent on these activities and explanation of how was the time calculated.

Annotations to Article 20 of the GA:

- identification of the person concerned;
- link to the project;
- Possibility to quantify time.

Only some of the time claimed was justified and accepted

Example: Time Recording system (2)



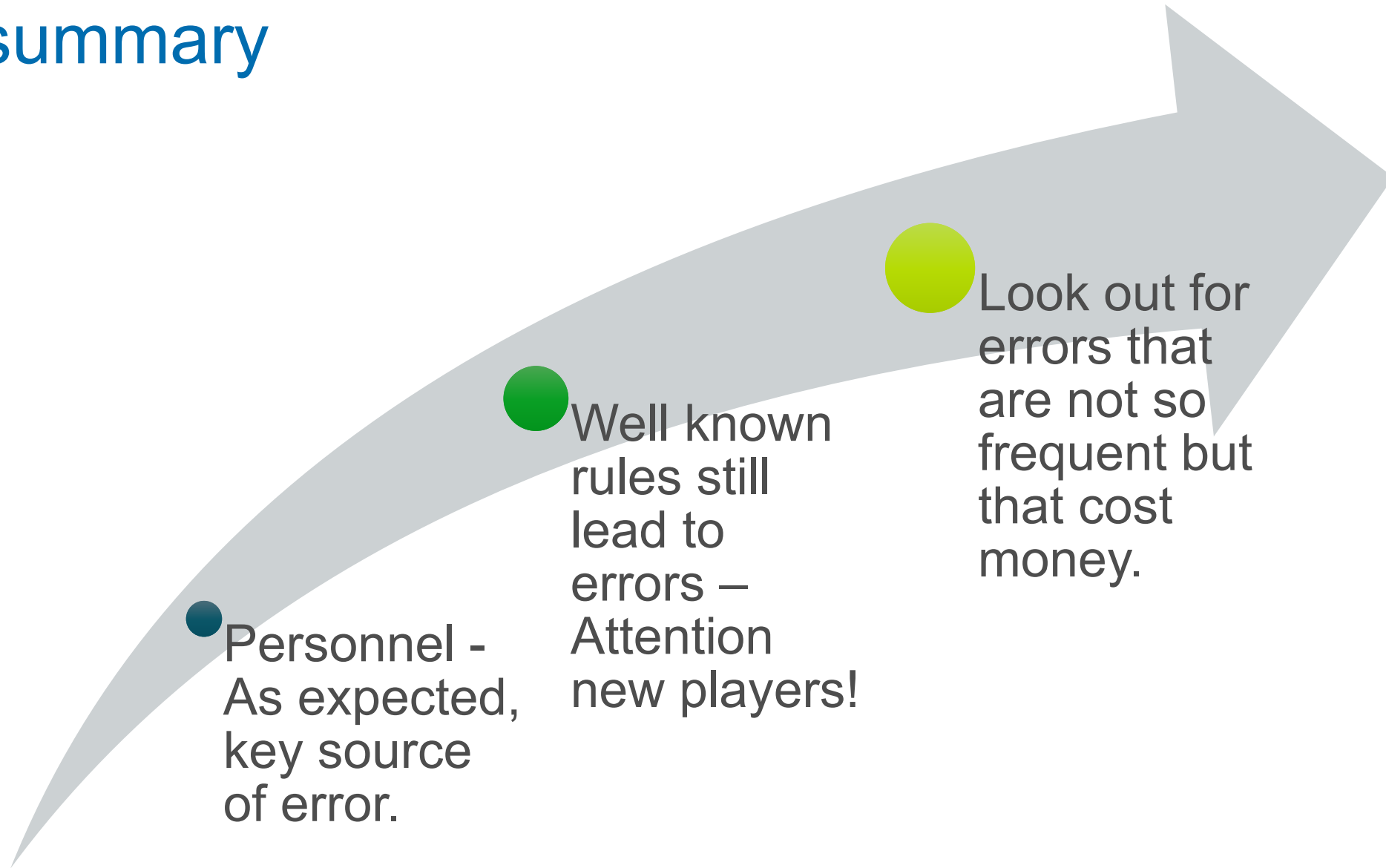
Additional evidence

- Interviews with project managers.
- Interviews with staff members.
- Procedure to create projects in the TRS and their internal codes.
- Project internal code list
- Emails with specific reference to project activities and deliverables.
- Review of project management tools monitoring deadlines, milestones, responsibilities and activities.

Result?

Time claimed was justified and accepted.

In summary



Questions? We are listening!





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Check out
our video!



How to
prepare for
an audit



Bringing your research results to market

Georgiana Huiban

Bringing your research results to market and making an impact

Georgiana Huiban

European Commission, DG RTD
Common Implementation Centre

Brussels, 10 June 2026

Content

1

Why?

2

Legal obligation AND opportunity

3

The toolbox - tailored support:

- Horizon Results Platform
- EU Innovation Platform
- Booster
- European IP Helpdesk

Why?



To maximise the...



...and benefit society as a whole!

Let's take an example:

Project CARING, Horizon Impact Award winner:

Software to analyse millions of flights every year



Project results

Datasets on flight indicators and performance

Best practices on CO2 savings

Cost-saving for airlines

Policy recommendations for CO2



+ Dissemination & Exploitation

Selecting Key Exploitable Results

Dissemination & Exploitation Plan

Go-to-market plan: uptake by major airlines



IMPACT



Scientific: fostering and diffusion of new knowledge

Societal: contributing to a green global economy

Economic: leveraging investments in R&I



Legal obligation AND opportunity



Key concepts



Results

Tangible/intangible output
(data, knowledge & information)



Key exploitable results

Potential to create impact



Communication

Strategic measures for promotion to targeted audiences



Dissemination

Circulating results to those able to use them



Exploitation

Use of results in further activities

A must: actions to take as EU beneficiary

(Horizon Europe & Horizon 2020)

Disseminate

As soon as possible in publicly available format

! *restrictions due to protection of intellectual property, security rules or legitimate interests*

Open science to peer-reviewed scientific publications relating to their results

! *other dissemination or open science obligations in the call*

Research data and management aligned with FAIR principles

Exploit

Best efforts up to 4 years until the end of the action

Use the R&I results through third party exploitation if possible and appropriate

If the results are not exploited within one year after the end of the action, the beneficiaries must use the Horizon Results Platform to find interested parties to exploit the results.





Horizon Europe Regulation (EU) 2021/695

Article 39 – Exploitation and Dissemination

1. Each beneficiary that has received Union funding shall **use its best efforts to exploit the results** it owns, or to have them exploited by another legal entity. [...]

If, despite a beneficiary's best efforts to exploit its results directly or indirectly, **the results are not exploited within a given period as established in the grant agreement**, the beneficiary **shall use an appropriate online platform** as identified in the grant agreement to find interested parties to exploit those results.

2. Beneficiaries shall disseminate their results **as soon as it is feasible**, in a publicly available format, [...].

6. Unless the work programme provides otherwise, proposals shall include **a plan for the exploitation and dissemination of the results**. If the expected exploitation of the results entails developing, creating, manufacturing and marketing a product or process, or in creating and providing a service, the plan shall include **a strategy for such exploitation**. [...]



This can also be found in HE MGA under article 16





Horizon Europe – Annotated Grant Agreement (AGA)

Article 17 – Communication, Dissemination and Visibility

17.1 **Communication — Dissemination — Promoting the action:** Unless otherwise agreed with the granting authority, ***the beneficiaries must promote the action and its results by providing targeted information to multiple audiences (including the media and the public)***, in accordance with Annex 1 and in a strategic, coherent and effective manner. Before engaging in a communication or dissemination activity expected to have a major media impact, the beneficiaries must inform the granting authority.

Dissemination: ***The beneficiaries must disseminate their results as soon as feasible, in a publicly available format, subject to any restrictions due to the protection of intellectual property, security rules or legitimate interests.*** As specified in annex 5 of the Horizon Europe Multi & Mono General Model Agreement, a beneficiary that intends to disseminate its results must give at least 15 days advance notice to the other beneficiaries (unless agreed otherwise), together with sufficient information on the results it will disseminate. Any other beneficiary may object within (unless agreed otherwise) 15 days of receiving notification, if it can show that its legitimate interests in relation to the results or background would be significantly harmed. In such cases, the results may not be disseminated unless appropriate steps are taken to safeguard those interests.





Horizon Europe MGA Article 16 Annex 5

Exploitation: *Beneficiaries, which have received funding under the grant, must — up to four years after the end of the action — use their best efforts to exploit their results directly or to have them exploited indirectly by another entity, in particular through transfer or licensing.*

If, despite a beneficiary's best efforts, the results are not exploited within one year after the end of the action, the beneficiaries must (unless otherwise agreed in writing with the granting authority) **use the Horizon Results Platform to find interested parties to exploit the results**. If results are incorporated in a standard, the beneficiaries must (unless otherwise agreed with the granting authority or unless it is impossible) ask the standardisation body to include the funding statement (see art 17) in (information related to) the standard.



Tips for effective dissemination & exploitation

- D&E starts with describing the impact of your proposal at application stage
- Think of D&E ahead of the results of the project, not at the end of it
- D&E obligations continue after your project ends
- Define results ownership clearly – include clauses in your Consortium Agreement
- Develop a clear, adaptive D&E strategy aligned with project goals
- Tailor your approach: use formats and channels suited to your audience (e.g., webinars for experts, infographics for the public, policy briefs for decision-makers)
- Reach out to local and national partners to support your D&E (i.e. TTOs, NCPs).



The toolbox: tailored support



Key tools for results dissemination and exploitation

Go-to-market results/ Innovations

A new or significantly improved product, service, or business model that addresses a market need and delivers value to customers or users. It is developed with a clear intention of commercialisation aiming for scalability, revenue generation, or competitive advantage.



Policy or knowledge-sharing (non-go-to-market) results

A new or significantly improved policy, framework, guideline, methodology, or approach designed to inform, support, or improve public policy, governance, or broader societal outcomes. It is developed for public benefit to be freely shared, adopted or scaled by governments, organisations or communities.



Horizon Results Platform

European Commission's online space for EU-funded beneficiaries to showcase and disseminate their **policy or knowledge-sharing (non-go-to-market) results** and maximize their reach.



Integrated in the
**EU Funding &
Tenders
Portal**

**Different EU funding
programmes covered**

FP7, Horizon 2020, Horizon Europe,
EIT, Research Fund for Coal&Steel...

Information available

Thematic, geography, target audience,
needs, UN Sustainable Development
Goals, Influence on policy...

EU

Innovation Platform

Where innovation moves forward

What is the EU Innovation Platform?

- **Single digital entry point for EU-funded innovators**
- Launched in June 2026
- Tailored advisory services, funding opportunities, partnerships & collaborations to support **innovation-to-investment journey**.
- Register to receive **personalised recommendations** adapted to sector, needs and innovation maturity level.

I like that it is a lot cleaner than the usual EC stuff, where you have millions of pages. This is very clear and compact “

User testing, March 2026



Why was this created?

- **A single, streamlined gateway** to support EU-funded Innovators amidst fragmentation of resources, tools and platforms available
- **Customised support** to help innovators transition from research completion to market entry.
- **Matchmaking** between breakthrough innovations and key commercial support—including dedicated services, investment, and collaborations.

*I know it is hardly possible,
but matchmaking with investors would be precious.
(Rasdaman GmbH, Germany).*

“



Who can join the EU Innovation Platform?

→ 2026:

EU-funded innovators benefitting from EU Research and Innovation programmes (Horizon Europe, Horizon 2020, ...)

→ 2027:

- EU Innovators
- Investors
- Corporates
- Business service providers



What's in it for EU-funded innovators?

- Find **the right support** for your innovation
- Explore **partnerships, funding, and networking** opportunities
- Receive **tailored recommendations** based on your specific needs, sectors and innovation maturity level
- Increase the **visibility of your innovation**
- Advance in your **go-to-market journey!**



Support for EU-funded innovators

European
Innovation
Council



Business Support on Your Doorstep



European
IP Helpdesk

BOOSTER



SOLARIMPULSE
FOUNDATION



European IP Helpdesk: support to manage the IP of your research results

Helpline

If you have an IP question, the Helpline of experienced legal specialists will assist you within no more than three working days.

Training

Online sessions, on-site workshops and special training schemes.

Resources

Getting started

Find out more about IP basics and how IP could apply to your business.

IP in Business

How IP applies to various aspects of business cycle.

IP & Thematic Areas

How IP is linked to several key trends and thematic areas.

IP in EU-funded Research Projects

All you need to know about the importance of proficient IP management.



Booster: tailored services to boost D&E of your results

Eligible fundings

✓ Horizon Europe, H2020, FP7
EIT KICs, Joint undertakings, Partnerships

Eligible applicants

✓ Ongoing, closed projects



Single organisation



One project



Group of organisations



Group of projects



Booster: tailored services to boost D&E of your results

Objectives

Gain sharper clarity on your Key Exploitable Results

Craft a compelling and differentiated Unique Value Proposition

Accelerate your path to market with tailored commercialisation advice

Get hands-on support to put your Business Plan into action

Boost your chances of attracting additional funding opportunities



Go-To-Market support services

Module A

Kick off/Exploitation Pillars

Module B

Unique Value Proposition (UVP) &
Key Exploitable Results (KERs)

Module C

Exploitation Strategy

Module D

Business Plan

Module E

Access to funding & entrepreneurship support

Access the EU Innovation Platform now



Log in

With your existing Funding & Tenders Portal or EIT login



Add your innovation

Fill in information about your innovation, your needs...



Enable
recommendations

View your personal space for customised contents...



<https://ec.europa.eu/innovation-platform>



Key tools for R&I data and project information



Horizon Dashboard: visualization tool for data and statistics on participation

Success rates, data on funded projects, participants, countries, regions, domain etc

Information on results of funded projects, notably Intellectual Property Rights (IPRs) and scientific publications.



CORDIS: online repository of information on all funded projects and results since FP1

Project factsheets, funding details, participating organizations, reports, deliverables, and open-access publications.

Publications, news, open data, APIs



Key takeaways

- Don't stop at research, aim for **impact!**
- Disseminating and exploiting your results is a legal obligation, BUT most importantly this is an **opportunity** to make the most of your results
- **Support** is available at every step of the way: information, tailored advice, coaching, matchmaking
- Choose your platform and make the most of **your results!**

Thank you!



EU Funding & Tenders Portal and EU Funding & me

Maria Saenz

EU Funding and Tenders Portal and EU funding & me mobile app

Tour de Capitales

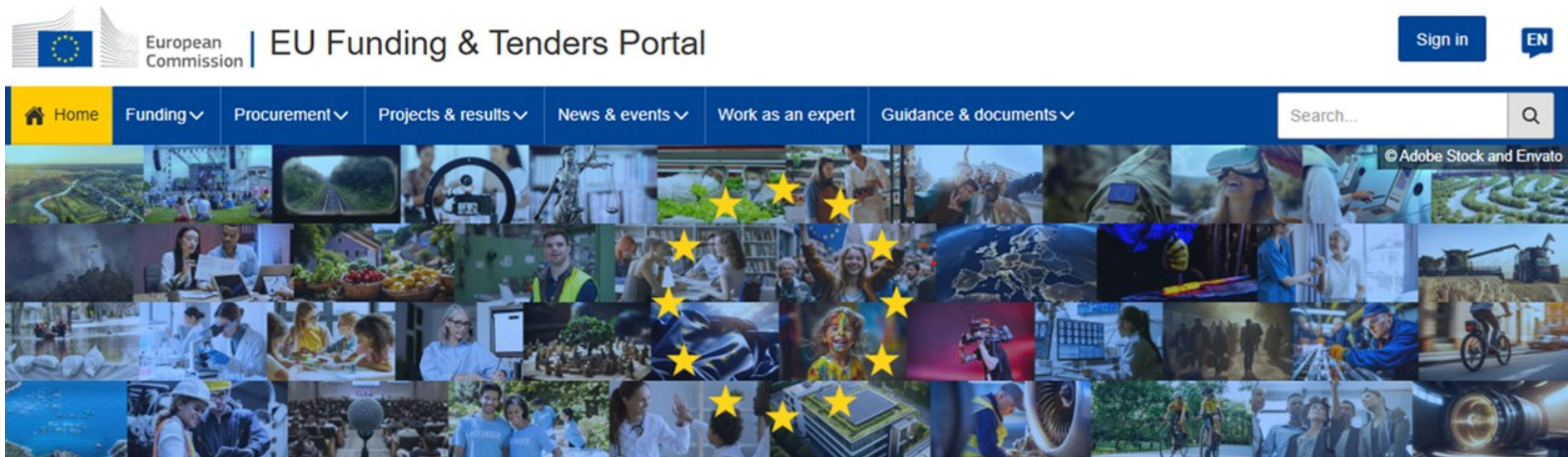
María Sáenz Pérez-Aradros
European Commission, DG RTD

Brussels, 10 June 2026

EU Funding and Tenders Portal: novelties



EU Funding & Tenders Portal



Discover the funding & tenders opportunities

Find out how to participate by following [these key steps](#).

Find calls for proposals

Explore the available EU funding opportunities by searching for calls for proposals within your topics of interest, find partners and submit a proposal.

Find calls for tenders

Find business opportunities in the calls for tenders managed by EU institutions, bodies and agencies.

EU Funding & Tenders Portal

- Nearly **2 million registered users**
- **Main landing page of Europa.eu** with the highest views
- Portal is supporting **more than 60 programmes and 23 DGs**



EU Funding & Tenders Portal

Central shop window of the Commission/Agencies for grants and procurement

- Call for Proposals – funding opportunities
 - Official call documents, submission link, Q&As of the call, Partner search announcements
- Call for Tenders – procurement
- Organisation registration
- Partner search
- Projects and Results
- Dashboard for statistics
- Expert related information
- Programme-related information

Supported by several IT tools:
CPS/CaP/SEDIA Back
Office/SEP/
SYGMA/CORDA/Portal
functions, etc.



Extensive guidance

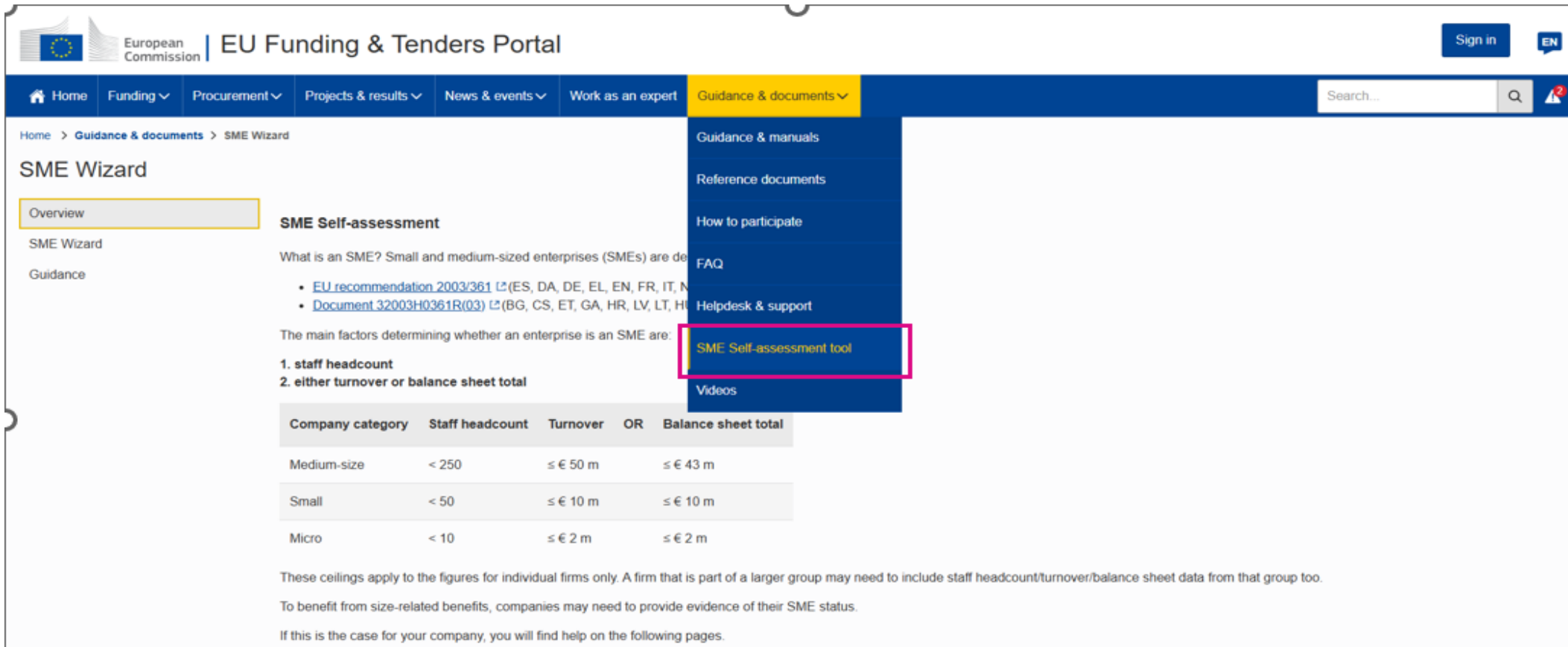
Main source of guidance for users

- Reference documents – legal documents by programme
- Online Manual: procedures step by step
- IT HOW TO: step by step manual for each IT supported action
- Entry point to the
 - National Contact Points,
 - IT Helpdesk,
 - Research Enquiry Service, etc.
- Frequently asked questions (by programme/procedure)



1. SME self-assessment tool

Allows users to perform a **non-binding self-assessment** of whether their organisation qualifies as SME as a **step-by-step wizard**



European Commission | EU Funding & Tenders Portal

Sign in EN

Home Funding Procurement Projects & results News & events Work as an expert Guidance & documents Search...

Home > Guidance & documents > SME Wizard

SME Wizard

Overview

SME Wizard

Guidance

SME Self-assessment

What is an SME? Small and medium-sized enterprises (SMEs) are defined by the following criteria:

- [EU recommendation 2003/361](#) (ES, DA, DE, EL, EN, FR, IT, N)
- [Document 32003H0361R\(03\)](#) (BG, CS, ET, GA, HR, LV, LT, H)

The main factors determining whether an enterprise is an SME are:

1. staff headcount
2. either turnover or balance sheet total

Company category	Staff headcount	Turnover	OR	Balance sheet total
Medium-size	< 250	≤ € 50 m		≤ € 43 m
Small	< 50	≤ € 10 m		≤ € 10 m
Micro	< 10	≤ € 2 m		≤ € 2 m

These ceilings apply to the figures for individual firms only. A firm that is part of a larger group may need to include staff headcount/turnover/balance sheet data from that group too.

To benefit from size-related benefits, companies may need to provide evidence of their SME status.

If this is the case for your company, you will find help on the following pages.

Guidance & manuals

Reference documents

How to participate

FAQ

Helpdesk & support

SME Self-assessment tool

Videos

2. Towards multilingualism

[Home](#) > [Funding](#) > [EU programmes](#)

EU programmes

Tous les citoyens de l'UE peuvent demander un financement de l'UE. L'UE dispose de plusieurs programmes de financement différents pour lesquels vous pouvez introduire une demande, en fonction de la nature de votre entreprise ou de votre projet. Des possibilités de financement sont également disponibles dans le cadre de programmes qui seront mis en œuvre directement par les États membres, tels que la facilité pour la reprise et la résilience ou le Fonds pour une transition juste. Avant de faire une demande de financement, consultez toujours les lignes directrices de l'appel pour voir si vous êtes admissible.

41 article(s) trouvé(s)



Filtres

Action extérieure de l'UE RELEX2027	Actions d'information pour la politique de cohésion de l'UE IMREG	Assistance technique pour le FEDER, le FC et le FTJ ERDFTA	Corps européen de solidarité ESC2027
Europe créative CREA2027	EUROPE DIRECT ED	Fonds Asile, migration et intégration AMIF2027	Fonds de recherche du charbon et de l'acier RFCS2027
Fonds des projets pilotes PPPA2027	Fonds européen de la défense EDF	Fonds européen pour les affaires maritimes, la pêche et l'aquaculture -----	Fonds pour la sécurité intérieure ISF

3. Reinforcing security in EU login: Two-factor authentication – why?

- Information and data in proposals, grants, contracts, expert profiles etc. are in the category **'Sensitive non-classified'**
- Many roles give access to information **shared with other users**
- Simple password protection considered as **not secure enough for this category**



Two-factor authentication – how?

It is the use of a physical device to confirm an online connexion attempt.
Using a combination of **username and password** is **no longer secure enough!**



- Mobile device (smart phone, tablet) with EU Login app



- eID – national ID card providing digital identification



- Special USB security key or trusted platform (TPM)



- Passkey on your mobile device or computer

Ongoing rolling out

- **December 2025 Pilot:** Activation of mandatory 2-factor authentication for a list of selected users (LEARs and Account Administrators of 1 000 most frequent beneficiaries, 50 evaluation experts)
- **January to June 2026:** gradual roll-out, by batches. Concerned users notified individually in due time
- **1st semester 2026:** Roll-out of mandatory 2-factor authentication to all concerned users
- **May 2026:** 110 722 users activated 2FA already and 386 413 users in total are concerned by the roll-out



Useful links

- [Support videos on the Funding & Tenders Portal](#)
- [IT How To: Two-factor authentication in the Funding & Tenders Portal](#)
- [Infographic quick fixes](#)
- [EU Login FAQs for external self-registered accounts](#)
- [IT Helpdesk](#)



4. My Area

Personalised space giving access to the individual's own

- Person profile, Expert information
- Organisation(s)
- Proposals, Projects
- Procurement related assets
- Formal notifications
- **New:** Content centre with subscriptions, notifications' setting, bookmarks

Supported by several IT tools:
Identity and Access
management (IAM)/PDM/SEP/
SYGMA/Portal
functions/PPGMS, etc.

You can see only those entries that are relevant to you, not the whole set.

Access is based upon EU Login



My area

- My profile ^
- F&T user profile
- Expert profile
- Content centre ^
- Notifications
- Subscriptions
- Bookmarks
- Saved searches
- My organisations
- Formal notifications
- Grants centre ^
- Proposals
- Projects
- Procurement centre ^
- Submissions
- Contracts
- Technical Support Instrum... ▾
- Tasks



Discover the funding & tenders opportunities

Find out how to participate by following [these key steps](#).

Find calls for proposals

Explore the available EU funding opportunities by searching for calls for proposals within your topics of interest, find partners and submit a proposal.

Find calls for tenders

Find business opportunities in the calls for tenders managed by EU institutions, bodies and agencies.

View projects and results

Browse through EU funded projects and learn about the results. Invest in opportunities and get inspired by the highlights and success stories.

Work as an expert

Proposals and projects need evaluations, monitoring and domain-specific knowledge advice from experts.

[Report fraud](#)

Highlights



Content centre

- **Notifications**
- **Subscriptions**: receive notifications about calls, projects, organisations, results, etc.
- **Bookmarks**: save items of interest for later
(calls, projects, organisations, persons, results, FAQs, news, events)
- **Saved searches**: reuse your most common search criteria



Save searches, check recommendations

The screenshot displays the EU Funding & Tenders Portal interface. The top navigation bar includes the European Commission logo, the portal name, a user welcome message for MARGANNE Olivier, and a language selector (EN). The main navigation menu features links for Home, Funding, Procurement, Projects & results, News & events, Work as an expert, and Guidance & documents. A search bar is located on the right side of the navigation bar.

The left sidebar contains a 'My area' section with links to My profile, F&T user profile, Expert profile, Content centre, Notifications, Subscriptions, Bookmarks, and Saved searches. Below this is a 'My organisations' section with links to Formal notifications, Grants centre, and Procurement centre. The Grants centre section includes links to Proposals and Projects. The Procurement centre section includes links to Submissions and Contracts. A 'Technical Support Instrum...' link is also visible at the bottom of the sidebar.

The main content area is titled 'Calls for proposals' and includes a description of funding opportunities. A 'Filters' section is highlighted with a pink box, containing a 'Saved search...' dropdown and a 'Save' button. Below the filters is a 'Quick search' section with a search bar containing 'cluster 6' and a search button. The search results show '491 item(s) found' and a list of recommendations. The first recommendation is 'Mobilising the network of national contact points in Cluster 6', which is marked as 'Closed'. The second recommendation is 'Regional ecosystems of innovation to foster food system transformation', also marked as 'Closed'.

Home > Funding > Calls for proposals

Calls for proposals

Calls for proposals are funding opportunities issued by the European Union institutions, agencies and bodies. These are direct financial contributions, known as grants, that are awarded to third-party beneficiaries (e.g., research organisations, public entities, non-governmental organisations, and private companies) to engage in activities that serve EU policies.

[More details](#)

Filters

Saved search... [Save](#)

GRANTS RECOMMENDED FOR YOU

Would you like to receive recommendations based on your preferences? [Learn more](#)

Quick search

cluster 6 [X](#) [Q](#)

491 item(s) found

Relevance [v](#) [↓](#)

Programme [Horizon Europe \(HORIZON\) X](#)

[Mobilising the network of national contact points in Cluster 6](#)

HORIZON-CL6-2021-GOVERNANCE-01-01 | Call for proposal

Opening date: **22 June 2021** | Deadline date: **06 October 2021** | Single-stage

Programme: **Horizon Europe (HORIZON)** | Type of action: **HORIZON Coordination and Support Actions**

[Regional ecosystems of innovation to foster food system transformation](#)

HORIZON-CL6-2021-GOVERNANCE-01-02 | Call for proposal

Subscribe to or bookmark pages



European Commission | EU Funding & Tenders Portal

Welcome
HEGYVARINE NAGY Agnes



 Home  Funding  Procurement  Projects & results  News & events  Work as an expert  Guidance & documents

Search...    500+

Home > Guidance & documents > Frequently Asked Questions (FAQ) > What are the steps to modify the organisation's data from the Funding & Tenders Portal?



What are the steps to modify the organisation's data from the Funding & Tenders Portal?

Grant

1. Select My Organisations on the left.
2. Click on the Actions button on the right next to the organisation and select Modify Organisation from the menu.
3. If you do not see Modify organisation:





Updated look and feel

 European Commission | EU Funding & Tenders Portal

Welcome  HEGYVARINE NAGY Agnes 

Home

Funding

Procurement

Projects & results

News & events

Work as an expert

Guidance & documents

Search...   500+

Home > Grants centre > Projects

Projects

3 results found

 Download

 net4 

Acronym 

Topic ID 

Programme 

Project 

Phase 

Actions

NET4SOCIETY4	REFLECTIVE-10-2014	H2020	649180	Archive	
Net4Society5	IBA-SC6-NCP-2018	H2020	838335	Archive	
Net4SocietyHE	HORIZON-CL2-2021-HERITAGE-02-01	HORIZON	101059986	Active	

Items per page: 5 
Showing 1–3 of 3

Funding Opportunities News

Manage project

Manage cascade funding calls

Manage consortium

Need help: online manual or IT HOW TO

Project related actions: access to role management, access to project management, etc.



5. Projects and results

- Explore project results for **all EU-funded projects, including HORIZON EUROPE**
- Availability of results, deliverables and other project information is **customised per programme**
- The project information i.e. project results of publications, deliverables come from the grant management systems.



Projects and results

EU Funding & Tenders Portal

New Tab

The Brussels Times

←

→

↺

🏠

🔍 ec.europa.eu/info/funding-tenders/opportunities/portal/screen/opportunities/projects-results?order=DESC&pageNu...

🔍

☆

📁

👤

⋮

🗖

ACC Research Particip...

DEV Submission of Pr...

Home - ACC Research...

Int- Research Participa...

Login - Jazz Team Ser...

Mozilla Firefox

»

All Bookmarks

 European Commission

EU Funding & Tenders Portal

Sign in

EN

🏠 Home

Funding ▾

Procurement ▾

Projects & results ▾

News & events ▾

Work as an expert

Guidance & documents ▾

Search...

🔍

🔔²

Home > Project & results > EU Funded projects

EU Funded projects

Results & Innovation support

Programme dashboards

EU Funded projects

EU funded projects from the EU Funding & Tenders Portal showcase a wide breadth of results. From projects on biopesticides to digital infrastructures, dance and music for social inclusion, and applied gamification, this section allows you to explore projects' results to get a taste of the EU funding impact and innovation.

Filters

Quick search

CL2 🔍

Programming period ▾

Programme ▾

Topic ▾

PROJECTS RECOMMENDED FOR YOU

Do you want to receive personalised recommendations? [Log in to your F&T profile to activate them](#), or [register an account](#) 🔗

333 item(s) found

Updated date ▾

↓

[Digital Journey across Musical Places in Europe and Extended Realities](#)

101233325 | Acronym: **PlaceMUS XR** | Contributors: **14**

Programme: **Horizon Europe (HORIZON)** | Topic: **HORIZON-CL2-2024-HERITAGE-ECCCH-01-04**

Italy | Last updated date: **04 February 2026**

Ongoing



EaSI Operating Grant SGA 2024 – Cities for Inclusive Recovery

Project information

Fact sheet

Participants

Summaries

Deliverables

Project information

Acronym

InclusiveCities4All

Project ID

101145495

Status

Ended

Start date

01 January 2024

End date

31 December 2024

Last updated date

25 June 2025

853 115,00 €

Overall budget

767 803,50 €

EU contribution

Coordinated by

[EUROCITIES ASBL](#)

Funded under

[European Social Fund + \(ESF\)](#)

Fact sheet

Objective

Eurocities is committed to reinforcing social Europe and strengthen cities capacity to support the future implementation of new EU social policy initiatives under the action plan of the European Pillar of Social Rights. We engage cities in the EPSR implementation through a work programme for capacity building, mutual learning and data gathering that leads to concrete policy change at local level. Through this work, cities can deliver EU social policy objectives at local level and help mitigate the socio-economic consequences of the pandemic crisis as well as dealing with the socio-economic impact of the war in Ukraine on the most vulnerable people – rising inflation energy and food prices. Cities are at the forefront of driving a fair and inclusive recovery, making a tangible difference for the lives of over 36 million Europeans.

Inclusive cities

Inclusive Recovery

European Pillar of Social Rights

EPSR

Social Affairs

Social Inclusion

urban poverty

employment and skills

homelessness

migrant integration

Programme

[European Social Fund + \(ESF\)](#)

Topic

[ESF-2023-OG-NETW-NGO-SGA](#)

Type of action

ESF Operating Grants Framework Partnerships

Participants

EUROCITIES ASBL (999450559)

coordinator | Belgium

Active

Contact organisation

6. Programme dashboards for statistics

The screenshot shows a web browser window with the URL `ec.europa.eu/info/funding-tenders/opportunities/portal/screen/programmes/programme-dashboards`. The page is titled "EU Funding & Tenders Portal" and features a navigation menu with options like Home, Funding, Procurement, Projects & results, News & events, Work as an expert, and Guidance & documents. The "Projects & results" menu is expanded, showing "EU Funded projects", "Results & Innovation support", and "Programme dashboards". The "Programme dashboards" section is highlighted, displaying a list of 6 items found. Each item includes the programme name, acronym, and a link to access the dashboard.

Home > Project & results > Programme Dashboards

Programme Dashboards

Looking for statistics and graphic information on EU funded projects and participants in different EU funded programmes? The currently available list of dashboards with details on evaluated proposals, funded projects and their participants, specific domains, programme parts as well as other filters.

The dashboards aim to provide users with a simplified and modernised source of information to enhance the transparency of the actions funded by the EU Budget. They facilitate data sharing and public access to updated programme data in an easy, flexible, and user-friendly manner.

6 item(s) found

Digital Europe Programme DIGITAL Access dashboard	EU Renewable Energy Financing Mechanism RENEWFM Access dashboard	European Maritime Fisheries and Aquaculture Fund EMFAF Access dashboard
Horizon Europe HORIZON Access dashboard	Innovation Fund INNOVFUND Access dashboard	Programme for Environment and Climate Action LIFE2027 Access dashboard

<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/programmes/programme-dashboards>



7. NCP section for other programmes

European Commission | EU Funding & Tenders Portal

Sign in EN

Home Funding Procurement Projects & results News & events Work as an expert Guidance & documents

Search...

Home > Guidance & documents > Helpdesk & Support

Helpdesk & Support

Filters

Funding

2021 - 2027

Digital Europe Programme (D...)

Programme Digital Europe Programme (DIGITAL)

What support service are you looking for?

If you are looking for your **National Contact Points (NCPs)**, please see the list of NCPs for the Digital Europe Programme. Please note that not all programmes work with NCPs.

[IT Helpdesk](#)
The IT Helpdesk answers your questions about the Funding & Tenders Portal. The helpdesk service staff is operative on weekdays, from Monday to Friday, 9am to 5pm.

[Europe Direct](#)
Questions about the EU? Europe Direct can help.

[Research Enquiry Service](#)
The service deals with questions regarding European research, available funding instruments in the field of research (e.g. calls for proposals, prizes, etc.), general enquiries on the validation process for organisations, and reporting any inconsistencies during the life-cycle of projects.

[National Contact Points \(NCPs\) of the Digital Europe Programme](#)
The network of National Contact Points (NCPs) is the main structure to provide guidance, practical information and assistance on participation in Digital. NCPs are also established in many non-EU and non-associated countries ('third-countries').

Share this page

X Facebook LinkedIn Telegram

EU Funding & Tenders Portal

Single Electronic Data Interchange Area (SEDIA)

Contact us

IT Helpdesk

About us

Information about the EU Funding & Tenders Portal



Improvements 2026 and 2027

- Some enhancements on **Partner search, general usability, accessibility**
- **AI improvements**: enhanced search, chatbot and topic summaries
- **Multilingualism** evolution

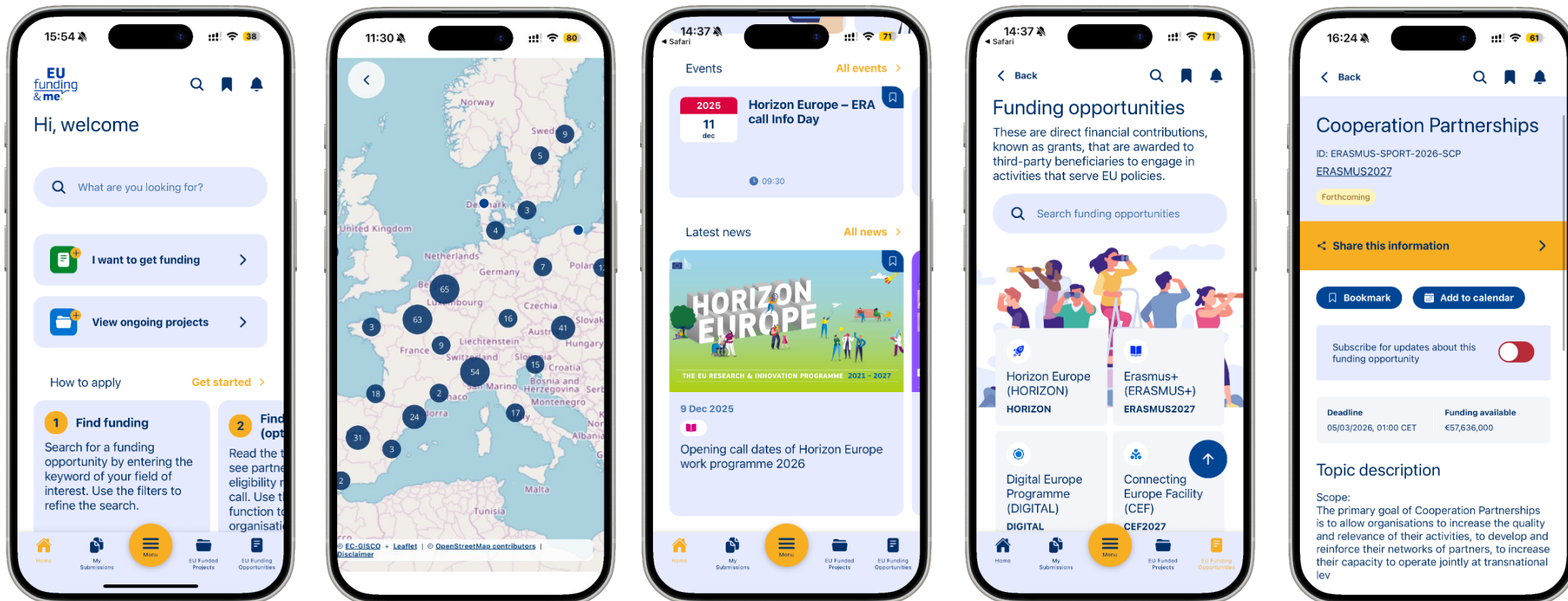


EU funding & me



EU funding & me

The new mobile app that brings EU funding *closer to people*



**Your
New
Favorite
EU funding
App**



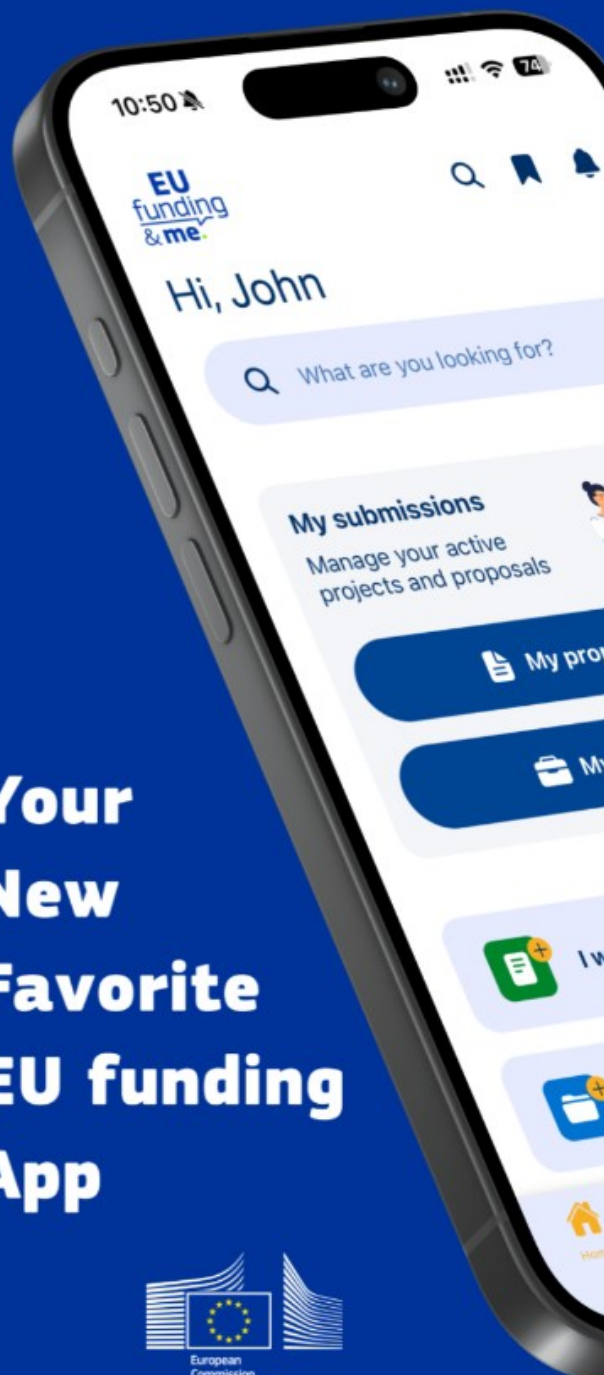
Mobile app foundations

The app is **fully synchronised** with the **EU Funding & Tenders Portal**, helping users **find opportunities** and **access their projects** directly **from their mobile and tablet devices**.

- Following the Commission's commitment to **simplification, transparency, and modern administration.**
- Client Centricity principles of being **closer to people by understanding our clients needs.**



Your New Favorite EU funding App



Why a mobile app

CROSS-PLATFORM

→ Same UX on all devices and operating systems

LESS VISUAL NOISE

→ Simpler design, no overwhelming information

PERSONALISATION

→ Tailored content and features

EASY SHARING

→ Sharing content is easier and faster

INTEROPERABILITY

→ Works with other mobile applications & functionalities



Co-created with its users



BETA TESTING

→ 3 waves of beta testing of use cases and specific transactions

USABILITY TESTING

→ For quantitative & qualitative insights on specific behaviors

HEURISTIC EVALUATION

→ To ensure the app aligns with UX/UI best practices

STAKEHOLDERS' CONSULTATION

→ Survey, focus groups & one-to-one interviews

The App in numbers

16 Sep.
2025

Launch date

87.5K

Downloads to date

Global reach across

160 countries

Scored **95%**

APDEX (application performance index)

**SHARE, SAVE,
BOOKMARK & SUBSCRIBE**
to your preferred content

Access the **MAP** and explore
EU-FUNDING IN ACTION

Find new
**EU FUNDING
OPPORTUNITIES**

Funding opportunities

These are direct financial contributions, known as grants, that are awarded to third-party beneficiaries for specific activities that are in the public interest.

Search

EU funding opportunities

 Share this information

 Bookmark

 Add to calendar

Subscribe for updates about this funding opportunity

Key functionalities

1. Features available to everyone

- Navigate quickly to EU funding opportunities and projects
- Explore the interactive map
- Check the latest EU funding news and events
- Get support and use dedicated filters to find the answer
- Provide feedback directly to improve the mobile app
- Adaptive display modes: dark and light

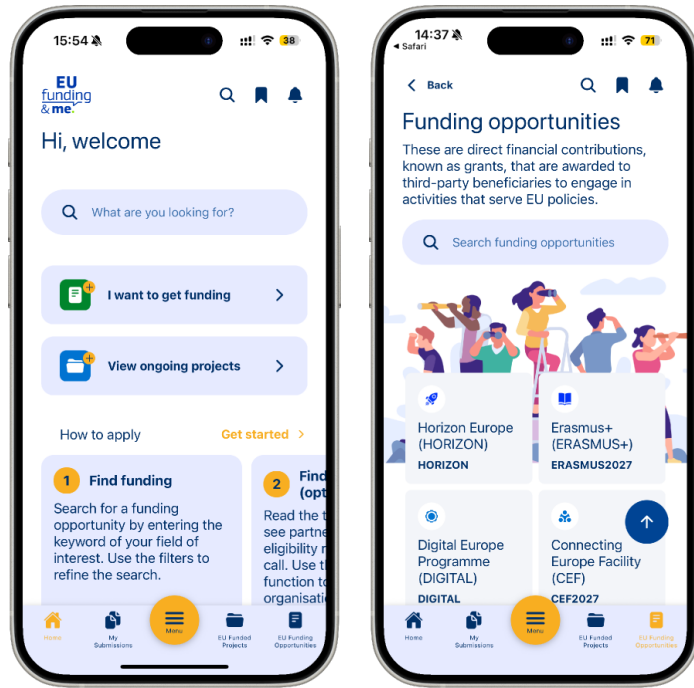
2. Personalised content and features

- Save searches, subscribe to topics and get alerts
- Receive personalised notifications – generic & subscriptions
- From bookmark to calendar in one tap

3. Tools to manage EU projects and proposals

- Check the real-time status of users' proposals and projects
- Direct contact for users' projects

Paving the way to the future



A super-app acting as the one-stop-shop
for EU grants management

Partnering

A tool to enhance partners' search to
create winning consortia

Networking

A platform to share, connect, grow

Experts' functionalities

A support for administrative tasks

24 EU languages

A seamless and accessible experience
for all users

Visual material and more info on the app:

- [EU Funding & Tenders Portal](#)
- [Discover EU funding & me - Explore EU funding opportunities on-the-go – YouTube](#)

**Simpler
Smarter
Made for YOU**



To Download the app:

EU
funding
& me.



Thank you for your attention!



Maria Saenz Perez-Aradros

maria.saenz-perez-aradros@ec.europa.eu



Short bilateral meetings with European Commission speakers / the NCPs

coffee/tea

Enjoy the bilateral meetings and thank you for your participation!

- Your opinion matters to us!
- Help us improve future events:



- See you in fall 2027 for our FP10 launch event!